

Annual Report 2015-16



National Centre for Good Governance

An Autonomous Institution of Department of Personnel and Training,
Government of India

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INTRODUCTION

I. About the Centre:

The National Centre for Good Governance (NCGG) has been established by the Government of India under the aegis of the Department of Personnel and Training by upgrading the erstwhile National Institution of Administrative Research (NIAR), Lal Bahadur Shastri National Academy of Administration (LBSNAA), Mussoorie, with an expanded mandate. NCGG is an autonomous institution registered as a Society under the Societies Registration Act 1860, with its Head Office at New Delhi and Registered Office at Mussoorie.

II. Mandate of NCGG:

The National Centre for Good Governance is envisaged to be the apex think-tank of the country that would guide Government and help in implementing good Governance reforms. It seeks to be a high-level institute for research and training to deal with the entire gamut of governance issues from the National to State to the local level and in sectors across the Government. It aims to be a national level multi-disciplinary institute devoted to action-research and analytical studies for supporting good governance strategy, action plan and their implementation with its jurisdiction all over India.

The outcome of the Centre's work is in the form of research papers, studies on best practices on Governance reforms and policy analysis. Its goal is to provide the necessary direction, guidance and capacity-building inputs on Governance and management issues to the Central and State Government organizations,

Central Training Institutes and State Administrative Training Institutes.

III. Objectives:

The objectives and functions of NCGG are:

- (i) To be the apex think tank of the country in guiding and implementing Citizen Centric good Governance reforms – administrative, social, financial and political.
- (ii) To function as a national repository on information on best practices, initiatives and methodologies that promote good Governance, e-Governance initiatives, change management and capacity building within the Government.
- (iii) To work towards resolution of key issues in governance, analysis of policy and programme implementation, develop action plans, support governance reforms and provide help in developing synergy across various sectors and Ministries/Departments of GoI, and State Governments.
- (iv) To initiate research into various aspects of regulatory and developmental administration, urban and regional planning, sustainable development, social sector programmes and public management/ public policy with special reference to agrarian issues.
- (v) To coordinate and organize training programmes sponsored by various government, non-government and foreign agencies. NCGG would provide direction, guidance and capacity building inputs on

governance and management issues to the Central /State Government organizations and Central Training Institutes and State ATIs in the form of research papers, best practices on governance reforms, policy analysis and options.

- (vi) To hold National Consultations on topical issues, involving all the concerned stakeholders, with a view to evolve consensus with regard to the adoption and execution of policies in the public interest. To interact with other national and international organisations, in and outside government, engaged in research and training in subject areas of mutual interest;

IV. Governing Body:

NCGG is governed by a Governing Body, under the Chairmanship of the Cabinet Secretary. The affairs of the Society are being managed under the overall superintendence, direction and control of the Governing Body. The other members include secretaries of various departments of government of India, eminent academicians and members of Civil Society

with expertise and interest in governance reforms. The composition of the members of the Governing Body is listed in *Annexure I*.

V. Management Committee:

NCGG has a Management Committee with Secretary, Department of Personnel & Training (DoPT) as the Chairperson. The other members are heads of reputed training institutes, research organizations and eminent administrators and academicians. The composition of the members of the Management Committee is listed in *Annexure II*.

VI. Area of Operation

During the year, NCGG did work in following areas:

- ◆ Governance;
- ◆ Water & Sanitation;
- ◆ Social Sector;
- ◆ Training; and
- ◆ Climate Change & Environment;



ACTIVITIES OF NCGG DURING THE YEAR 2015-16

I. Governance

• *One Day National Workshop on 'Citizen Centric Governance':*

The National Centre for Good Governance (NCGG) and Department of Personnel and Training (DoPT), Govt. of India, in association with Institute of Development & Communication (IDC), Chandigarh and the Department of Industrial Policy and Promotion (DIPP), Government of India, New Delhi organised a National Workshop on Citizen Centric Governance on September 12th, 2015 at Vigyan Bhawan, New Delhi.

The objectives of the workshop were to

- (I) reflect on perspectives for Governance Reforms, E-Governance and Convergence of E-Governance with Citizen-Centric Governance – for both industrial promotion

and need-based services

- (ii) share experiences of good governance initiatives in various states and to assess the efficacy of the various reform initiatives implemented by the various State Governments;
- (iii) communicate the work done by IDC, Chandigarh for simplification of procedures and proforma; and
- (iv) draft simplified forms of “Explosives Rules, 2008” to replace the existing AE-3, AE-4, AE-6, AE-7 and AE-8.

Secretaries/ Officers of the concerned Departments of the Union and State Governments, Chief Secretaries of State Governments and Directors/ Commissioners of the Departments related to industry and service delivery participated in the programme. Eminent personalities and subject experts served as resource persons and facilitated an enriching exchange of ideas.

Shri Arun Jaitley, Hon'ble Union Minister of Finance; Corporate Affairs; and Information and Broadcasting, GoI attended the Workshop as the Chief Guest during the Valedictory session. Dr. Jitendra Singh, Hon'ble Minister of State (Independent Charge), Department of Development of North Eastern Region; Prime Minister Office; Personnel-Public Grievances and Pensions; and atomic Energy and Space graced the occasion as the Guest of Honour.

- **One Day National Workshop on 'Citizen Centric Governance'**

In this series, the second National Workshop on 'Citizen Centric Governance' was organized by the National Centre for Good Governance (NCGG) and Department of Personnel and Training (DoPT), Govt. of India, New Delhi in association with Ministry of Rural Development (MoRD), Govt. of India, New Delhi and Ministry of Labour & Employment (MoLE), Govt. of India, New Delhi on December 18, 2016 at Vigyan Bhawan Annexe, New Delhi for recommending simplification of forms and procedures for facilitating benefit

under beneficiary oriented schemes of the MoRD, ESIC, EPFO and DGLW.

The outlines of the Workshop were:

- Perspectives on Governance Reforms.
- Proforma Simplification for efficient and accountable service-delivery.
- Interaction with the participants/ stakeholders on the relevant issues of simplification.
- Group exercise on practical simplification of selected proformas of the concerned departments.

The Workshop was attended by the Eminent Resource Persons from concerned field/department, Secretaries/ Addl. Secretaries/ Joint Secretaries/ Commissioners of concerned Departments of the Union Government, Principal Secretaries and Directors of concerned Departments of the States and Representatives of various stakeholders.





• A Talk on 'Good Governance – An Ethical Perspective

A Talk on 'Good Governance – An Ethical Perspective' was organized by the National Centre for Good Governance on 29th February, 2016 at the India International Centre, New Delhi.

The programmes organized during 2015-16 are annexed at *Annexure III*.

II. Water and Sanitation

• National Key Resource Centre for Water and Sanitation

The Government of India, Ministry of Drinking Water and Sanitation has identified the National Centre for Good Governance, Mussoorie as one of the National Key Resource Centres. The Key Resource Centre (KRC) at NCGG is aimed at apprising the senior management personnel and key policy makers working in this sector with the latest developments in the field and to equip them with knowledge that would help them in developing a comprehensive understanding of the sector and enable them to make more

effective interventions.

• Capacity Building Training programmes on Water & Sanitation

The National Centre for Good Governance (NCGG) has been organizing a series of Capacity Building Training Programmes which have been entrusted by Ministry of Drinking Water and Sanitation (MoDWS), Government of India in both Water and Sanitation sector separately. Initially, the programmes were jointly conducted for both Water & Sanitation sector. From 2012 onwards the trainings are being conducted separately



for Water and Sanitation sector respectively. The target groups for these training interventions were the Administrators of development agencies, Engineers from PHEDs, Elected Representatives from PRIs and various voluntary organizations.

NCGG has successfully organised 4 Capacity Building Training Programmes during August 2015 to January, 2016 and trained 106 stakeholders on water issues at respective state capitals. The programmes organised during 2015-16 are listed in *Annexure IV*.

● **Swachh Bharat Mission (G) and Objectives**

The Swachh Bharat Mission (G) was launched on 2nd October, 2014. It aims to achieve Swachh Bharat by 2019 as a tribute to Mahatma Gandhi on his 150th Birth Anniversary. The Mission's target is to improve the cleanliness levels in rural India through appropriate Solid and Liquid Waste Management (SLWM) activities by making the

Gram Panchayats Open Defecation Free (ODF) clean and sanitized.

The main objectives of the Swachh Bharat Mission (Gramin) are:

- (i) to bring an improvement in the general quality of life in the rural areas
- (ii) to accelerate sanitation coverage in rural areas to ensure all Gram Panchayats attain Nirmal status up to 2019,
- (iii) to motivate the Panchayati Raj Institutions and communities promoting sustainable sanitation facilities through awareness creation and health education,
- (iv) to encourage adoption of ecologically and economically effective technologies for sustainable sanitation and
- (v) to develop community managed environmental sanitation systems focusing on overall cleanliness in the rural areas.





● Capacity Building Training Programmes on Swachh Bharat Mission (G)

The Ministry of Drinking Water and Sanitation (MoDWS), Government of India has assigned the National Centre for Good Governance to organize Training-cum-Orientation Workshops on Swachh Bharat Mission (SBM) for District Magistrates/ District Collectors/ Chief Executive Officers and Zilla Panchayat Presidents (DCs/DMs/CEOs/ZP Presidents) orientation training programme on Swachh Bharat Mission (SBM-G). The objective of the programme is to create awareness, gain knowledge and learn best practices and to ensure the better implementation and sustenance of national mission across the country. In this context, a series of Orientation Training Programme on Swachh Bharat Mission (G) are being organizing by NCGG in Two Phases. The 1st Phase was organized in 2015 where 113 DMs/DCs were trained. In

addition, the Centre, with its extra efforts, has organised 3 special training programmes for the District Magistrates, District Collectors and Chief Executive Officers for Madhya Pradesh where altogether 131 Officers have been oriented on Swachh Bharat Mission. The programmes organised during 2015-16 are listed in **Annexure V**.

NCGG has also conducted 5-Days Training of Trainers (ToT) Workshop for Key Resource Centres (KRCs) on CATS/CLTS with support from UNICEF, New Delhi and 3-Days Capacity Building Training Programme on Swachh Bharat Mission (G) CEOs/BDOs in various places of the country. The programmes organised during 2015-16 are listed in **Annexure VI**.

III. Trainings 2015-2016

• *Mid-Career Training Programme in Field Administration for Civil Servants of Bangladesh*

The National Centre for Good Governance has been engaged to conduct Mid-Career Training Programme in Field Administration for Civil Servants of Bangladesh at NCGG, Mussoorie since April, 2013.

NCGG has successfully organized 11 programmes from April, 2015 to March 2016 and trained 975 Civil Servants of Bangladesh.

The objectives of the Training Programme are:

- ◆ To have an understanding of Indian Administrative and Governance Approaches.
- ◆ To gain an insight into the Indian Rural Development Approaches and Best Practices.
- ◆ To gain an insight into the Urban Development Plan and learn from the best practices adopted.
- ◆ To have an understanding of various good e-governance experiences on India in various



sectors.

- ◆ To learn from the Disaster Management Techniques and approaches through Case Studies.
- ◆ To have an exposure to Good Projects.

The programmes organized during 2015-16 are listed in *Annexure VII*.

• *Special Training Programme for Deputy Commissioners of Bangladesh.*

In addition to the Mid Career Training Programme in Field Administration for Bangladesh's Civil Servants, the Ministry of External Affairs (MEA), Govt. of India, New Delhi assigned NCGG with the task of





organising 4 Special Training Programmes for Deputy Commissioners (DCs) of Bangladesh. NCGG has successfully conducted the programmes and trained DCs of all 64 districts. The programmes were very well received by the participants. The programmes organized during 2015-16 are listed in *Annexure VIII*.

• *Management Development Programmes*

NCGG has successfully conducted 3 Five-Days Management Development Programmes for Senior Executive of Coal India Ltd. and Senior Officers of Lok Sabha Secretariat in the month of June 2016 at Mussoorie. In addition, the NCGG has also organized a Five-Day Training Programme on Public Policy and Governance for the Officers of Odisha Administrative Service. The programmes were very well received by the participants. The details of the programmes are listed in *Annexure IX*.

IV. Centre for Climate Change & Environment (CCC&E)

The Centre for Climate Change & Environment (CCC&E) was established in the National



Centre for Good Governance (erstwhile National Institute of Administrative Research) in collaboration with the United Nations Development Program (UNDP) in 2011. Over the tenure of four years, the Centre has worked with LBSNAA and the State Administrative Training Institutes (ATIs) to develop Climate Change Training Modules for use as reference material for Civil Service Officers under-training at these institutes. The Centre is committed to build capacities of Civil Service Officers on climate change issues by enhancing their knowledge-base and skill-set for effectively addressing the challenges posed by climate change in their sectoral domains. The Centre, in its capacity as a knowledge

institution, has also developed knowledge products on climate change.

Training material used by LBSNAA was reviewed and revised through engagement of KPMG India. Modules have been developed for Foundation Course, Inducting Training Programme, IAS Professional Phase I – Phase V courses. Accordingly, climate change courses were incorporated in the training programmes (Foundation Course, Phase I, Phase IV and Phase V) as per revised framework. During the year continuous follow up has been done with LBSNAA faculty and State ATIs for incorporating the modules in their training framework. Further, training material were developed for State ATIs after a Training Need Assessment exercise. KPMG India was engaged by UNDP, India to develop these modules which include common as well as region specific training modules on Climate Change for various geo-climatic zones of India i.e. Arid Zone, Central Zone, Coastal Zone, Himalayan Region, Indo-Gangetic Zone and North East Zone.

CCC&E has submitted a proposal to the Ministry of Environment Forests and Climate Change, Government of India to support its

activities in order to continue contributing to the international and national commitments of India related to climate change.

FACILITIES AVAILABLE AT NCGG, MUSSOORIE

The Building Complex includes Faculty rooms, officespacefor staff, library, computer laboratory, conference hall, guest rooms, dining hall, kitchen, and lounge.

The Library consists of a specialized collection on regional and urban planning, environmental studies, and reports on BSAS on Elementary Education conducted in various States by NCGG. The computerized catalogue and bibliographic services of the Gandhi Smriti Library of the Academy are also available for use of the Centre.

The Computer Laboratory has ten work stations, digitizing and scanning facilities, plotters, colour printers, word processing and statistical software.

The Conference Hall can accommodate up to 60 participants and is equipped with multi-media facilities.

NCGG TEAM

● Office Bearers and the Faculty of NCGG

Shri Pramod Kumar Das, IAS (1986-Madhya Pradesh): Mr. Das did post-graduation in Economics from Jawaharlal Nehru University, New Delhi in 1983 and Masters in Development Management from Asian Institute of Management, Manila, Philippines in 2002. He joined Department of Personnel & Training in June, 2012. Prior to this, he served the State Government of Madhya Pradesh in various capacities both at the field level and State level. He worked as Sub-Divisional Officer and District Collector. He has worked in various State Departments, such as Industries, Commercial Taxes and Labour & Employment. He has also worked in the Department of Commerce, Govt. of India at Director level during 1997- 2001. He held the post of Director General, NCGG till 24th January, 2016. He was succeeded by Dr. Gyanendra Badgaiyan remainder period of 2015-16.

Mrs. Poonam Singh, Associate Professor:- M.A. in Political Science, Post Graduate Diploma in Rural Development. Direct Trainer Skills (DTS), LBSNAA, Mussoorie, Design of Training (DOT), DOPT, GoI & UK at LBSNAA, Mussoorie. She has 20 years of

work experience in education – especially in Planning, Monitoring and Research. She has worked as a Lecturer in Gaya College, Gaya (Magadh University, Bihar) from 1990, worked on Bihar Education Project, DPEP and SSA from 1998 to Sept. 2005. She has been working as an Associate Professor with the erstwhile NIAR from October, 2005 and is coordinating various projects related to research, monitoring and training in governance issues. Her publications are in the area of community governance and education sector.

Dr. A. P. Singh, Associate Professor: M. Phil. & Ph.D. in Statistics. He has experience in Social Science Research and in organizing trainings at National and International levels in the field of Management, Governance, Administration and Public Private Partnership. He has a command on Statistics and other areas such as Land Reforms. He has several published works in journals of repute and has books to his credit. He has been associated with successful completion and publishing of several research studies of different social sectors.

Dr. Bhupendra Singh Bisht, Associate Professor: M.A., Ph.D. in Geography from Kumaun University, Nainital (Uttarakhand).

He holds 15 years experience in Research and Training. He has worked as a Research Scientist in GBPIHE, and has also worked as an HRD expert in the Uttarakhand Academy of Administration, Nainital. He has published more than 30 research papers in National & International journals of repute and edited a book on “Sanitation and Health in Rural India: Problem & Management Options” with Shri Alok Kumar, IAS former Deputy Director, (LBSNAA). He has undergone many professional trainings at different places in India and abroad.

Shri Supriyo Nath, Finance Officer, NCGG: B.Sc., M.A. (Sociology). He is an officer of Ministry of Finance, Controller General of Accounts (CGA), Department of Expenditure. He is also faculty in Government Accounts, Internal Audit, Computer Assisted Audit Techniques, Ethics in Governance and System Development. He is a recipient of Best Practice Award in 2011.

Dr. A.K. Mishra, Consultant (Water & Sanitation Project), KRC: M.Sc. (Chemistry), B.Ed., from Kumaun University, Almora, Nainital, M.A. (Sociology), Ph.D. (Sociology) from Garhwal University, Srinagar. He holds more than 12 years experience in the area of Research, Social Mobilization, Training,

Planning, Execution, Monitoring and overall management of Community-Driven, Demand-Responsive Approach based projects. He has also worked as a Specialist (Water & Sanitation) at Uttarakhand Academy of Administration, Nainital. He has acted as a Nodal Officer for the Nirmal Gram Puruskar (NGPs) verification for the State of Himachal Pradesh and Jammu and Kashmir for the year (2007-08). He has undergone many professional trainings at different places within India and abroad specifically in Canada, Nepal and Thailand.

Dr. Gazala Hasan, Assistant Professor: M.Com., Ph.D. (Commerce), from Jamia Millia Islamia University, New Delhi, Direct Trainer Skills (DTS) Course at LBSNAA, Mussoorie. He has been involved in various Research Studies in the Social Sector, SSA, trainings and Management Development Program.

Shri Sanjeev Sharma, Research Associate:- M.A. Sociology, M.Sc. (IT), M.A. (English), PGDCA, Direct Trainer Skills (DTS) Course at published research articles in journals and books of repute and has been associated with successful completion and publishing of several research studies pertaining to different social sectors. LBSNAA, Mussoorie, International brain bench certification in

computer fundamentals, Certificate in DTP and Auto CAD. He has Skills include Quantitative and Statistical Analysis using such packages like SPSS etc.

Dr. Mukesh K. Bhandari, Research Associate:

M.A. (Political Science), from H.P. University, Shimla, Ph.D. (Political Science), from H.N.B. Garhwal University, Srinagar. Diploma in Local Self Government from All India Institute of Local Self Government, Bombay, Direct Trainer Skills (DTS) Course at LBSNAA, Mussoorie. He has participated in four Training

Programmes organized by Pragaya International Organization as Resource Person to impart training to District Officers and Gram Panchayat members in Himachal Pradesh and Jammu & Kashmir State “Indigenous People Rights”. Worked as field supervisor in the research programme: Assembly Election Study 2002 (postelection survey) organized by Lokiniti: Centre for the study of Developing societies, Delhi, in Uttarakhand State.

ANNEXURE I

- **Members of the Governing Body of the National Centre for Good Governance (NCGG)**

1. Cabinet Secretary, Government of India, Cabinet Secretariat, Rashtrapati Bhawan, New Delhi – 110004 (Chairperson).
2. Secretary, Department of Personnel & Training (DoPT), Ministry of Personnel Public Grievances & Pensions, Government of India, North Block, New Delhi – 110 001 (Vice-Chairperson).
3. Finance Secretary, Govt. of India, Ministry of Finance, Department of Financial Services, New Delhi (Member).
4. Secretary, Ministry of Rural Development, Govt. of India, Krishi Bhavan, Dr. Rajendra Prasad Road, New Delhi – 110 001 (Member).
5. Secretary, Ministry of Urban Development, Govt. of India, Nirman Bhavan, Maulana Azad Road, New Delhi – 110 108 (Member).
6. Secretary, Deptt. of Health and Family Welfare, Ministry of Health and Family Welfare, Govt. of India, New Delhi (Member).
7. Secretary, Deptt. of School Education and Literacy, Ministry of Human Resource Development, Govt. of India, Shastri Bhavan New Delhi 110 001 (Member).
8. Secretary, Deptt. of Administrative Reforms & Public Grievances, Govt. of India, Sardar Patel Bhawan, Parliament Street, New Delhi – 110001 (Member).
9. Director, LBS National Academy of Administration, Mussoorie, Uttarakhand (Member).
10. Director, Indian Institute of Management Bangalore, Bannerghatta Road, Bangalore – 560 076, Karnataka (Member).
11. Director, National Institute of Public Finance and Policy, 18/2, Satsang Vihar Marg, Special Institutional Area (Near JNU), New Delhi - 110067 (Member).
12. Sh. B.S. Baswan, IAS (Retd.), E-12/1, Vasant Vihar, New Delhi - 110 057 (Member)
13. Smt. Aruna Roy, Civil Society Representative, Mazdoor Kisan Shakti Sangathan (MKSS), Village Devdungri, Post Barar, District Rajsamand– 313341, Rajasthan (Member).
14. Dr. Indira Rajaraman, Reputed Economist, C/o PCGM and Secretary, Secretary's Department, Reserve Bank of India, 16 th floor, Central Office Building, Shahid Bhagat Singh Marg, Mumbai – 400001 (Member).

15. Prof. Niraja Gopal Jayal, Professor, Centre for the Study of Law and Governance, Jawaharlal Nehru University, New Delhi (Member).
16. Prof. Dipankar Gupta, Distinguished Professor and Director, Center for Public Affairs and Critical Theory, Department of Sociology, School of Humanities and Social Sciences, Shiv Nadar University, NH91, Tehsil Dadri, D 2 Cabin No. 3, First Floor, B Wing, Gautam Budh Nagar – 201 314, Uttar Pradesh (Member).
17. Prof. (Dr.) N.R. Madhava Menon, Eminent Jurist, "Devi Priya", Sairam Road, Opp. Pariksha Bhawan, Poojapura, Trivandrum – 695 012, Kerala (Member).
18. Joint Secretary (Training Division), Department of Personnel and Training, Ministry of Personnel, Public Grievances and Pensions, Block No. IV, Old JNU Campus, New Delhi – 110 067 (Member).
19. Director General, National Centre for Good Governance, Government of India, Block IV, 4th Floor, Old JNU Campus, New Delhi – 110 067 (Member Secretary).

ANNEXURE II

- Members of the Management Committee of the National Centre for Good Governance**

1. Secretary, DoPT, Govt. of India, New Delhi	Chairperson
2. Director, LBSNAA, Mussoorie	Vice Chairperson
3. Nominee of the Cabinet Secretary (AS/JS rank)	Member
4. Additional Secretary, Department of Administrative Reforms and Public Grievances, Govt. of India, New Delhi	Member
5. Joint Secretary, Training Division, DoPT, Govt. of India, New Delhi	Member
6. Joint Secretary, Ministry of External Affairs, Govt. of India, New Delhi	Member
7. Additional Secretary & FA (Home), Ministry of Home Affairs, Govt. of India, New Delhi	Member
8. Director General, NCGG	Member Secretary

ANNEXURE III

- Governance 2015-16**

S.N.	Programme / Workshop	Date	Venue
1.	One Day National Workshop on 'Citizen Centric Governance'	September 12 th , 2015	Vigyan Bhawan, New Delhi
2.	One Day National Workshop on 'Citizen Centric Governance'	December 18 th , 2015	Vigyan Bhawan Annexe, New Delhi
3.	Talk on "Good Governance" 'An Ethical Perspective'	February 29 th , 2016	India International Centre, New Delhi

ANNEXURE IV

- Capacity Building Training Programmes on Water under KRC*

S.N.	Programme / Workshop	Date	Venue
1.	5 Days State Level Capacity Building Training Programme on Water Issues for the State of Chhattisgarh	3-7 August, 2015	Chhattisgarh Academy of Administration, Raipur, Chhattisgarh
2.	5 Days State Level Capacity Building Training Programme on Water Issues for the State of Odisha	24-28 August, 2015	Gopabandhu Academy of Administration, Bhubaneswar, Odisha
3.	5 Days State Level Capacity Building Training Programme on Water Issues for the State of Chhattisgarh	14-18 September 2015	Chhattisgarh Academy of Administration, Raipur, Chhattisgarh
4.	5 Days State Level Capacity Building Training Programme on Water Issues for the State of Odisha	5-9 January, 2016	Gopabandhu Academy of Administration, Bhubaneswar, Odisha

ANNEXURE V

- Capacity Building Training Programmes on Swachh Bharat Mission (G) for DCs/DMs*

S.N.	Programme / Workshop	Date	Venue
1.	2-Days Capacity Building Training Programme for DCs/DMs on Swachh Bharat Mission (G)	7-8 May, 2015	NIFM, Faridabad
2.	2-Days Capacity Building Training Programme for DCs/DMs on Swachh Bharat Mission (G)	14-15 May, 2015	NIFM, Faridabad
3.	2-Days Capacity Building Training Programme for DCs/DMs on Swachh Bharat Mission (G)	28-29 May, 2015	NIFM, Faridabad
4.	2-Days Capacity Building Training Programme for DCs/DMs on Swachh Bharat Mission (G)	15-16 June, 2015	NIFM, Faridabad
5.	2-Days Capacity Building Training Programme for DCs/DMs on Swachh Bharat Mission (G)	29-30 June, 2015	NIFM, Faridabad

Programme for DMs/Collectors/CEOs on SBM (G) for the State of M.P.

S.N.	Programme / Workshop	Date	Venue
6.	One Day Capacity Building Training Programme for DMs/Collectors/CEOs on SBM (G) for the State of M.P.	15 th Feb., 2016	Indore, Madhya Pradesh
7.	One Day Capacity Building Training Programme for DMs/Collectors/CEOs on SBM (G) for the State of M.P.	5 th March, 2016	Bhopal, Madhya Pradesh
8.	One Day Capacity Building Training Programme for DMs/Collectors/CEOs on SBM (G) for the State of M.P.	12 th March, 2016	Jabalpur, Madhya Pradesh

Annexure VI

- Training of Trainers (ToT) Swachh Bharat Mission (G)*

S.N.	Programme / Workshop	Date	Venue
1.	5-Days ToT Program for KRCs on CATS/CLTS	4-8 December, 2015	Champawat, Uttarakhand
2.	5-Days ToT Program for KRCs on CATS/CLTS	8-12 January, 2016	Vadodara, Gujarat
3.	5-Days ToT Program for KRCs on CATS/CLTS	28 January, 2016 01 February, 2016	Nellore, Andhra Pradesh
4.	5-Days ToT Program for KRCs on CATS/CLTS	2-6 February, 2016	Chennai, Tamil Nadu

Swachh Bharat Mission (G) for Block Development Officer (BDO)

S.N.	Programme / Workshop	Date	Venue
1.	3 Days Capacity Building Training Programme on Swachh Bharat Mission (G) for BDOs for the State of Jharkhand	7-9 Oct., 2015	Shri Krishna Instt. of Public Administration, Ranchi, Jharkhand
2.	3 Days Capacity Building Training Programme on Swachh Bharat Mission (G) for BDOs for the State of Madhya Pradesh	28-30 Oct., 2015	RCVP Noronha Academy of Administration & Management, Bhopal, Madhya Pradesh

Annexure VII

- *Mid Career Training Programme in Field Administration for Civil Servants of Bangladesh*

S. N.	Programme/ Workshop	Dates	Venue
1.	MCTP in Field Administration for Civil Servants of Bangladesh	5 - 17 May, 2015	Mussoorie-Delhi
2.	MCTP in Field Administration for Civil Servants of Bangladesh	26 May to 7 June, 2015	Mussoorie-Delhi
3.	MCTP in Field Administration for Civil Servants of Bangladesh	27 July to 8 August, 2015	Mussoorie-Delhi
4.	MCTP in Field Administration for Civil Servants of Bangladesh	18-30 August, 2015	Mussoorie-Delhi
5.	MCTP in Field Administration for Civil Servants of Bangladesh	8-20 September, 2015	Mussoorie-Delhi
6.	MCTP in Field Administration for Civil Servants of Bangladesh	29 th September to 11 th October, 2015	Mussoorie-Delhi
7.	MCTP in Field Administration for Civil Servants of Bangladesh	28 th October, 2015 to 8 th November, 2015	Mussoorie-Delhi
8.	MCTP in Field Administration for Civil Servants of Bangladesh	17 th November, 2015 to 29 th November, 2015	Mussoorie-Delhi
9.	MCTP in Field Administration for Civil Servants of Bangladesh	21 st December, 2015 to 2 nd January, 2016	Mussoorie-Delhi
10.	MCTP in Field Administration for Civil Servants of Bangladesh	25 th February to 8 th March, 2016	Mussoorie-Delhi
11.	MCTP in Field Administration for Civil Servants of Bangladesh	29 th March to 10 th April, 2016	Mussoorie-Delhi

Annexure VIII

- *Special Training for Deputy Commissioners (DCs) of Bangladesh*

S. N.	Programme/ Workshop	Dates	Venue
1.	Special Training for DCS of Bangladesh	19-28 August, 2015	Mussoorie-Delhi
2.	Special Training for DCS of Bangladesh	7-16 September, 2015	Mussoorie-Delhi
3.	Special Training for DCS of Bangladesh	28 th September, 2015 to 7 th October, 2015	Mussoorie-Delhi
4.	Special Training for DCS of Bangladesh	27 th October, 2015 to 6 th November, 2015	Mussoorie-Delhi

Annexure IX

- *Management Training Programme*

S. N.	Programme/ Workshop	Dates	Venue
1.	Advanced Management Programme for Senior Executives of Coal India Ltd.	15-19 June, 2015	Mussoorie
2.	Management Development Programme for Senior Officers of Lok Sabha Secretariat	15-19 June, 2015	Mussoorie
3.	Training Programme on Public Policy and Governance for the Officers of Odisha Administrative Service	16-20 June, 2015	Mussoorie