



सत्यमेव जयते  
Government of India

**NCGG**

National Centre for Good Governance  
*The Torch Bearer of Good Governance*

# National Centre for Good Governance

23rd September, 2024

# ABOUT US

- **2014** Established as an apex-level autonomous institution
- **2017** Transferred to the Department of Administrative Reforms & Public Grievances (DARPG).
- **2019** NCGG registered as a society with head office in New Delhi.

## Mandate to promote good governance



Conducting training/ capacity building at both National and International level on Public Policy & Governance.



To serve as a think tank for governance and policy reform initiatives & carrying out studies on issues relating to governance.



Organizing consultations, workshops, seminars, webinars, symposia to promote improved governance.



Undertaking initiatives for citizen centric governance & encourage the adoption and replication of innovative ideas and best practices.

# ABOUT US

## Governing Body

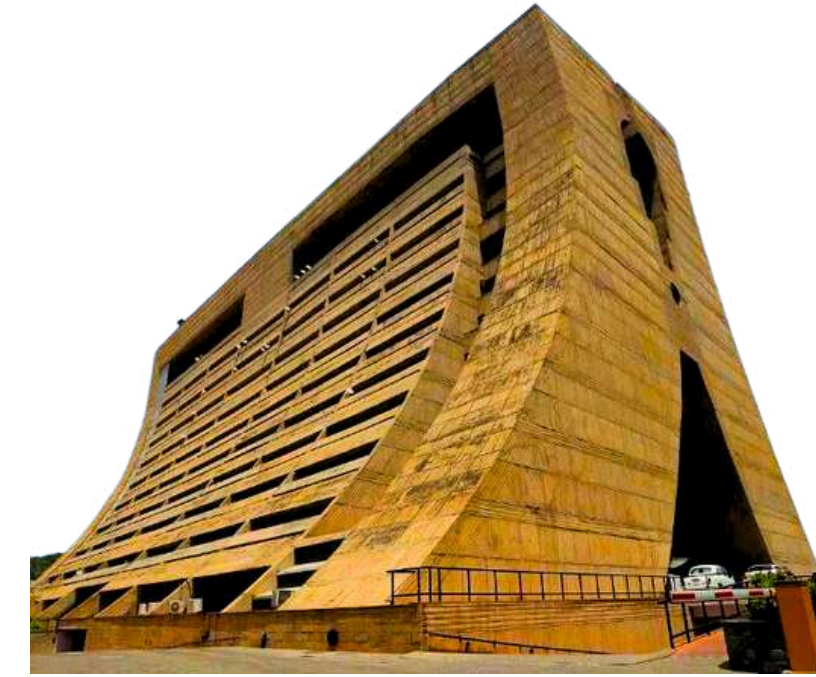
The National Centre for Good Governance (NCGG) is governed by the Governing Body under the Chairmanship of Cabinet Secretary to the Government of India.

## Management Committee

NCGG has a Management Committee with Secretary, Department of Administrative Reforms & Public Grievances, Government of India as the Chairperson.

## Director General

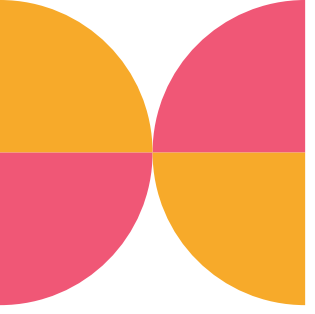
The National Centre for Good Governance (NCGG) is headed by the Director General.



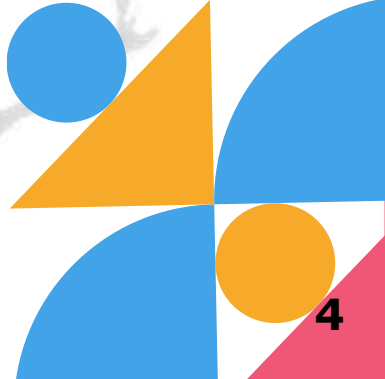
**Head Office**  
NDCC - II Building,  
Connaught Place, New Delhi

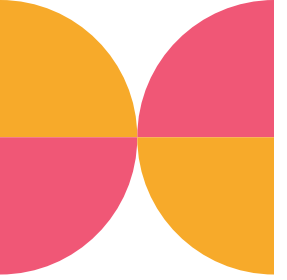


**Mussoorie Campus**  
Cozy Nook Complex,  
Mussoorie, Uttarakhand

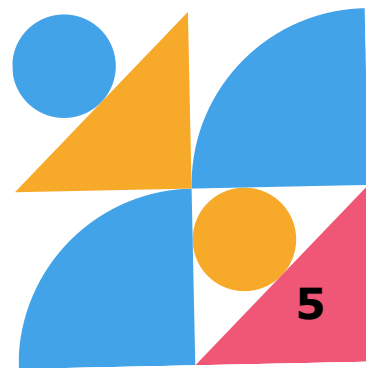
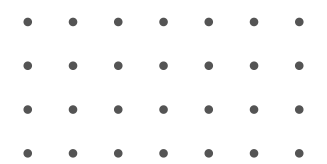
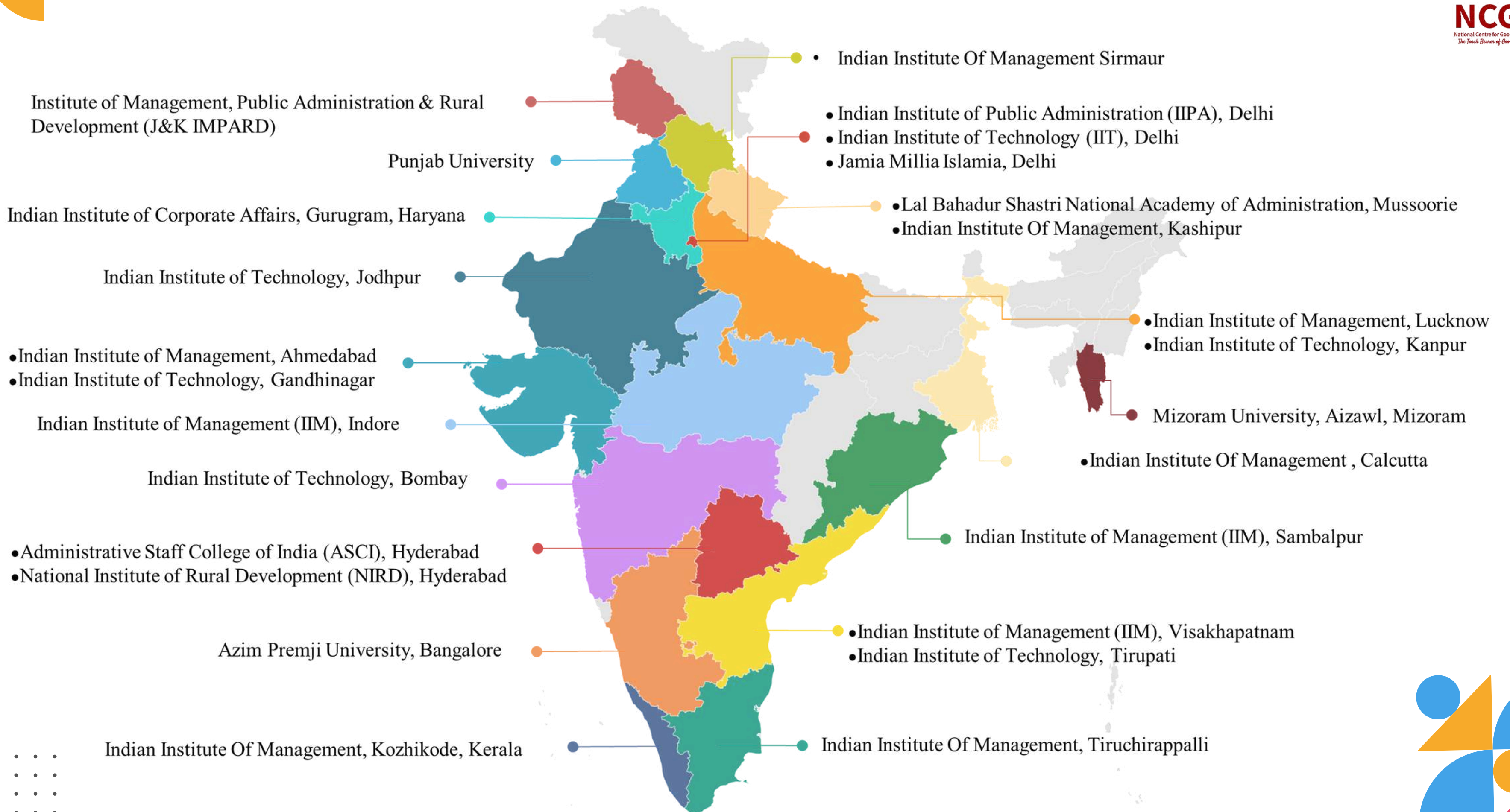


# NCGG - International Capacity Building Programs





# NCGG's National Good Governance Collaborations



# INTERNATIONAL CAPACITY BUILDING PROGRAMMES



2018-19

5 programmes for  
1 country

2023-24

Scaled up to 47  
programmes for 34  
countries

Trained more than  
5000 civil servants  
from over 34 countries

MoUs with  
**Bangladesh,  
Maldives, Gambia &  
Cambodia**

NCGG promotes  
India's governance  
model globally  
through webinars  
covering  
54 countries



# STRUCTURE OF TRAINING

The programme comprises two key components: academic training and field & heritage visits, structured over a span of two weeks.



## Phase - I

The first week includes classroom sessions with esteemed bureaucrats and academicians.



## Phase - II

Participants embark on enriching field visits to premier institutions, district attachments, training institutes, and historical landmarks.



## Group work

The participants share their insights and experiences through group presentations, highlighting replication from India's governance model.





# Major Thrust Areas of Training

**01** Improving Service Delivery & Effective Redressal of Public Grievances



**Investment Facilitation: 06**  
**PM Gati Shakti Scheme**

**02** Administrative Reforms in India : New Paradigms in Governance



**Svmitva Scheme 07**

**03** GeM: Bringing Transparency in Government Procurement



**Digitization of 08**  
**Land Record**

**04** Making of Aadhaar: A tool for Good Governance

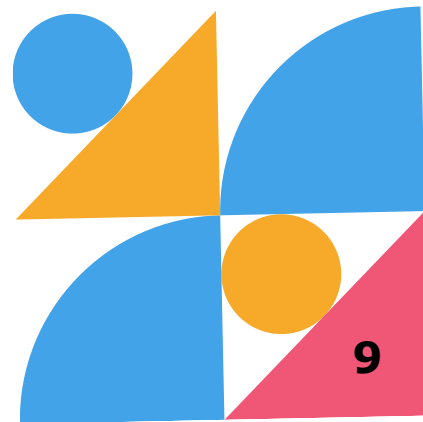
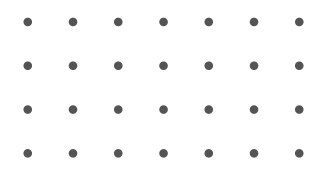


**Anti- Corruption Strategies 09**

**05** Ayushman Bharat Pradhan Mantri Jan Aarogya Yojana



**Poverty Alleviation 10**  
**initiatives in India**



# ACADEMIC ATTACHMENTS

## Central Institutes



Lal Bahadur Shastri National Academy of Administration, Mussoorie

## State Training Institutes



Haryana Institute of Public Administration (HIPA), Gurugram

## District Administration



District attachment at G.B. Nagar, Uttar Pradesh



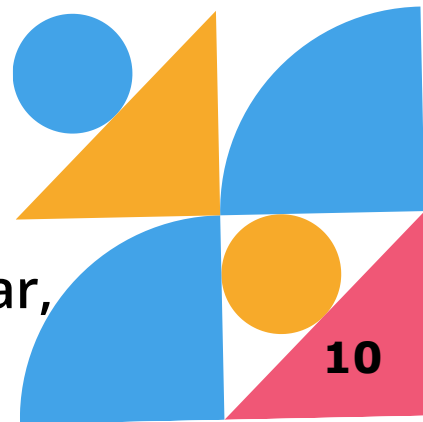
Indira Gandhi National Forest Academy, Dehradun



Mahatma Gandhi State Institute of Public Administration, Punjab



District attachment at Haridwar, Uttarakhand



# EXPOSURE VISITS



**International  
Solar  
Alliance  
(ISA)**



**Election  
Commission  
of India  
(ECI)**



**All India  
Institute of  
Medical  
Sciences  
(AIIMS)**



**Central  
Information  
Commission  
(CIC)**



**Delhi Metro  
Rail  
Corporation  
(DMRC)**

# EXPOSURE VISITS



कार्यालय जिलाधिकारी, गौतमबुद्ध नगर  
OFFICE DISTRICT MAGISTRATE, G.B. NAGAR



**New Delhi  
Municipal  
Corporation  
(NDMC)**

**Centre  
Bureau of  
Investigation  
(CBI)**

**Chief  
Vigilance  
Commission  
(CVC)**

**Aadhaar  
(Unique  
Identification)**

**Pradhanmantri  
Sangrahalaya**

# CAPACITY BUILDING PROGRAMMES - INTERNATIONAL

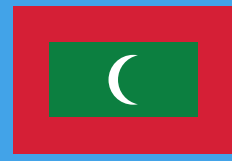


## Bangladesh

No. of Programmes: **72**

Civil servants trained: **2642**

**Milestone achieved:** Training of **2500 civil servants** under the MoU for training of 3300 civil servants of Bangladesh.

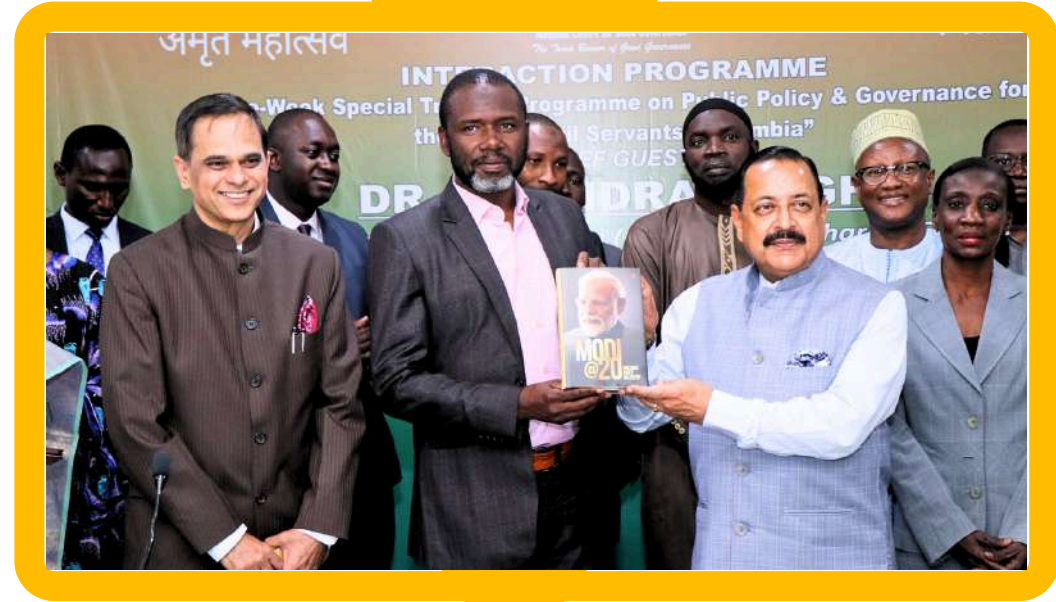


## Maldives

No. of Programmes: **33**

Civil servants trained: **1039**

**Milestone achieved:** Milestone achieved for training of **1000 civil servants** under the MoU with Maldives.



## Gambia

No. of Programmes: **5**

Civil servants trained: **120**

**Milestone achieved:** Implement **MoU** for capacity building of 100 civil servants of Gambia including all **Permanent Secretaries**.

# CAPACITY BUILDING PROGRAMMES - INTERNATIONAL



## Cambodia

No. of Programmes: **6**

Civil servants trained: **226**

**MoU** for Capacity Building of civil servants signed in **April 2024**.



## Sri Lanka

No. of Programmes: **5**

Civil servants trained: **174**

The **Secretary to the Prime Minister** alongwith **14** other senior officials have attended the 1st batch of the programme. **SLIDA** proposed to sign an **MoU**.



## Multi-Country

No. of Programmes: **3**

Civil servants trained: **98**

**Batch 1:** **Seven** African countries participated.  
**Batch 2:** **Eleven** FIPIC/IORA countries participated.  
**Batch 3:** **Ten** LAC countries participated.

# CAPACITY BUILDING PROGRAMMES - INTERNATIONAL



## Tanzania

No. of Programmes: **1**

Civil servants trained: **39**

**39 officers** from various Tanzanian ministries, including the National Roads Agency, Ministry of Energy, Planning Commission, Railway Corporation, attended the programme.



## Myanmar

No. of Programmes: **4**

Civil servants trained: **97**

These programmes were attended by **97** District Collectors/ Township Administrators of Myanmar.

# PROJECTS CARRIED OUT COLLECTIVELY BY THE CIVIL SERVANTS

## 01 | Bangladesh

- Vision Bangladesh 2041
- Urban Governance
- Social Safety Nets
- Digital Bangladesh
- Combating Corruption
- District Administration
- Public Grievance Redressal
- Land Management
- Meritocracy



## Maldives

- Vision Maldives 2031
- Smart and Resilient Maldives
- Digitalization in Education
- Health, and Service Delivery
- Civil Service Reforms
- Combating Corruption
- Strengthening RTI
- Enhancing Transparency and Accountability.

## 02

## 03 | Cambodia

- Women's Leadership
- Infrastructure
- Social Welfare
- Civil Servants Capacity Building
- Digital Governance
- Recruitment Improvement
- Enhancing Public Service Delivery and Satisfaction.

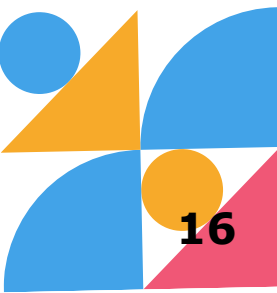
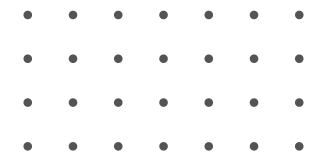


## Gambia

- Digital Economy in Gambia
- Public Communication, Environment
- Climate Change, among others.

## 04

**Group  
Projects**





# LEADING ALUMNI

1



## Bangladesh

- **Hon'ble, Ms. Ismat Ara Sadique**, MoS, MoPA;
- **Mr. Mohd. Alim**, Secretary to the PMO;
- **Mr. Tofazzal Hossan**, Principal Secretary to Hon'ble PM, Bangladesh
- **Mr. Humayun Kabir**, Secretary, Ministry of Railways, Govt. of Bangladesh
- **Mr. Mohd. Hamid**, JS, MoPA;
- District Collectors / Deputy Secretaries / Up-Zilla Nirbahi Adhikaris have participated

2



## Maldives

- **Mr. Aly Shameem**, Former President, Civil Service Commission, Maldives;
- **Mr. Mohd. Nasih**, President, Civil Service Commission, Maldives;
- **Ms. Fathimath Amira**, Former Commissioner, Civil Service Commission;
- **Mr. Mohamed Farshath**, Secretary General, Maldives Media Council, Male;
- **Mr. Ahmed Ali**, Permanent Secretary, Minister of Education ;
- **Ms. Fathimath Hilmy**, Permanent Secretary, Ministry of Higher Education;
- **Mr. Idrees Ismail**, Secretary General, Information Commissioner's Office, Maldives;

3



## Gambia

- **Mr. Mustafa Jawara**, High Commissioner of Gambia to India
- **Mrs. Jainaba Jagne**, High Commissioner of Gambia to India
- **Mrs. Awa Jow Auber**, Vice Chair, PSC
- **Ms. Aji Fatoumatta Joof**, First Secretary, Gambia High Commission
- **Mr. Patel Jah**, Permanent Secretary, O/o President
- **Mr. Lamin F. Jawara**, Permanent Secretary, Personnel Management Office
- **Mr. Muntaga Momodou Sallah**, Permanent Secretary, Ministry of Lands and Regional Government, Gambia.

# LEADING ALUMNI

4



## Cambodia

- **Ms. Long Sophally**, Secretary of State
- **Ms. Som Many**, Vice President of Department of Women Affairs
- **Ms. Man Ratana**, Director of Takeo Provincial Department of Women's Affairs
- **Ms. Meng Kimhuoy**, Director of Banteay Meanchey, Provincial, Department of Women's Affairs
- **Ms. Chan Thavy**, Director, Department of Pailin
- **Ms. Krang Sithavy**, Director, Department Siem Reap, Province
- **Ms. Mali Sokny**, Director of Mondolkiri Province

5



## Sri Lanka

- **Mr. Anura Dissanayake**, Secretary to the Prime Minister of Sri Lanka
- **Dr. Dharmasri Kumaratunge**, Secretary, Ministry of Technology
- **Dr. Avanti Perera**, Deputy Solicitor General, Attorney General's Department
- **Mr. T.A.D.D. Premarathna**, Director, Dept. of Project Manager & Monitoring, Ministry of Finance & Economic, Stabilization
- **Mr. W.M.G. Kumarathunga**, Director of Government Revenue, Government Revenue Unit Presidential Secretariat
- **Mr. Pradeep Yasarathna**, Secretary, Ministry of Public Administration, Ministry of Public Administration, Home Affairs & Local Government

6



## Multi-Country

- **Mr. Lamin F. Jawara**, Permanent Secretary, Personnel Management Office, Gambia
- **Mr. Ismael Issa Suleiman**, Protocol Officer, Ministry of Foreign Affairs, Eritrea
- **Mr. Flavian Massago Laizer**, Director Arusha City Council, Tanzania
- **Mrs. Etmel Assefa Asamrie**, Presiding Judge, Federal Supreme Court of Ethiopia
- **Mr. George Macharia**, National Water Harvesting & Storage Authority, Kenya
- **Mr. Aimable Ndayirukiye**, Advisor, Ministry Of Foreign Affairs and Development Cooperation, Burundi
- **Mr. Arvin Singh**, Industrial Relations Coordinator, Fiji

# LETTER OF APPRECIATION DEPUTY PRIME MINISTER OF CAMBODIA



Nation Religion King

MINISTRY OF EDUCATION, YOUTH AND SPORT

No. 256 MoEYS/Adm

43

Phnom Penh, 07<sup>th</sup> June 2024

**Shri V. Srinivas, IAS**  
Secretary, DARPG & Director General,  
National Centre for Good Governance (NCGG),  
Government of India.  
9th Floor, NDCC - II Building, Jai Singh Road,  
New Delhi, Delhi - 110 001

**Subject: Appreciation Letter for the "4th Training Programme on Public Policy and Governance for the Civil Servants of Cambodia"**

**Dear Shri V. Srinivas,**

I am writing this letter on behalf of the Ministry of Education, Youth and Sports (MoEYS) to express our deepest appreciation for the valuable training provided by the National Centre for Good Governance (NCGG), India. The training, which took place from 26<sup>th</sup> March to 06<sup>th</sup> April 2024, has proven to be immensely beneficial to our officials. We would also like to extend our gratitude to **Dr. B. S. Bisht, Dr. Sanjeev Sharma, and Shri Brijesh Bisht** for their invaluable contributions as facilitators of this training program.

The collaboration between MoEYS and NCGG has been instrumental in enhancing the skills and knowledge of our officials, enabling them to contribute more effectively to the development and progress of our education system. The training program covered a wide range of topics, including governance practices, policy implementation, capacity building, and study tours, which are critical areas for us to focus on.

We would like to commend NCGG for their exceptional expertise, professionalism, and commitment throughout the training program. The trainers demonstrated a deep understanding of the subject matter and effectively imparted their knowledge to our officials. The interactive sessions, practical exercises, and case studies provided a comprehensive learning experience, enabling our officials to acquire new skills and perspectives.

The impact of this training program on our officials' professional growth and our organization's overall performance cannot be overstated. They have gained valuable insights into best practices, innovative strategies, and effective governance models that will undoubtedly contribute to the advancement of the education sector in our country.

We would like to extend our sincere gratitude to NCGG for their support and cooperation in organizing this training program. Their commitment to excellence and the successful execution of this initiative have greatly contributed to its success.

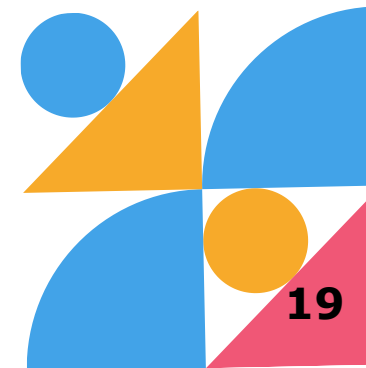
On behalf of MoEYS, I would like to express our profound appreciation to NCGG for their invaluable contribution. We look forward to the possibility of future collaborations to further strengthen our capabilities, enhance our governance practices, and continue working towards the betterment of our education system.

Once again, thank you for your dedication and efforts in providing this exceptional training opportunity. We are confident that the knowledge and skills gained by our officials will have a lasting positive impact on our organization.

Sincerely Yours,




**Dr. HANG CHUON NARON**  
Deputy Prime Minister  
Ministry of Education, Youth and Sports



# LETTERS OF APPRECIATION FROM SECRETARY TO PRIME MINISTER OF SRI LANKA & HIGH COMMISSION OF THE GAMBIA





**අග්‍රාමාත්‍ය කාර්යාලය**  
**பிரதம அமைச்சரின் அலுவலகம்**  
**PRIME MINISTER'S OFFICE**

58, ශ්‍රීමත් අර්නස්ට් ඩී සිල්වා මාවත, කොළඹ 07.  
58, ஸ்ரீமத் ஏர்னஸ்ட் டி சில்வா மாவத்தை, கொழும்பு 07.  
58, Sir Ernest de Silva Mawatha, Colombo 07.

---

<p>මගේ යෙදවීම எனது குறிப்பிடு My Ref. } PMO/SEC/01/01/01</p>	<p>ඔබේ යෙදවීම உமது குறிப்பிடு Your Ref. }</p>	<p>දිනය திகதி Date } 20.02.2024</p>
--	---	---

Shri V. Srinivas  
Secretary  
Department of Administrative Reforms & Public Grievances,  
Department of Pension and Pensioners Welfare  
Government of India

Through  
His Excellency Santosh Jha  
The High Commissioner of India in Sri Lanka

Your Excellency,

Greetings,

I extend my sincere gratitude for graciously hosting a delegation of senior officials from Sri Lanka, including myself, to participate in the 'Capacity Building Programme for Senior Civil Servants' held from February 12<sup>th</sup> to 17<sup>th</sup> 2024, at the esteemed National Centre for Good Governance in New Delhi, under your distinguished leadership as its Director-General.

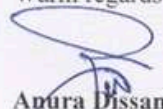
The insights and knowledge acquired during the 5-day Programme, encompassing topics such as initiatives and methodologies promoting good governance, e-governance, innovation, and change management within the government, are invaluable assets to our ongoing public sector reform endeavors.

This intensive week-long initiative, focused on empowering participants with cutting-edge knowledge and tools for designing and implementing effective public policies, undoubtedly contributes to advancing the standards of good governance within our public management systems, all without unnecessary redundancy.

Furthermore, I wish to express my heartfelt appreciation for orchestrating opportunities for us to engage impactful dialogues with Honorable State Minister Dr. Jitendra Singh, Cabinet Secretary Shri Rajiv Gauba, as well as Secretaries and Senior Officials from various key ministries. Such interactions facilitate the exchange and adoption of innovative best practices in governance, enriching our efforts here in Sri Lanka.


Thank you once again for your invaluable support and guidance throughout this enriching experience.

Warm regards,



**Anura Dissanayake**  
Secretary to the Prime Minister

CC: (1) Secretary to the President  
(2) Secretary, Ministry of Foreign Affairs



**High Commission of the Republic of The Gambia**  
**New Delhi, India**

**HCG/ND/029/(Part VII – 180)**

The High Commission of Republic of The Gambia presents its compliments to the Ministry of External Affairs, Government of India in New Delhi, and has the honour to convey the appreciation and gratitude of the Government of The Gambia to the Government of India through the Ministry of External Affairs and in particular the Central and West Africa Division and the Development Partnership Administration II (DPA II) for organising the 2<sup>nd</sup> Special Training Programme on Public Policy and Governance for 25 Permanent Secretaries of the Government of The Gambia from 16<sup>th</sup> – 21<sup>st</sup> May 2022 in New Delhi.

A special appreciation goes to Shri V. Srinivas, Secretary, Department of Administrative Reforms and Public Grievances (DARPG) and Director General, National Centre for Good Governance and his entire team for their tireless efforts and support in organising the Special Training Programme and making it a huge success.


The Indian Embassy in Dakar is also commended for its support and smooth coordination of the visit.

The Special Training Programme will be of immense help to the Senior Government Officials as they work on the implementation of the National Development Plan of the new Government. Furthermore, the training programme which included hospitality and airfare for the entire delegation has further strengthened our excellent bilateral relations.

The High Commission of the Republic of The Gambia avails itself of this opportunity to renew to the Ministry of External Affairs, Government of India in New Delhi, the assurances of its highest consideration.

**New Delhi, 27<sup>th</sup> May, 2022.**

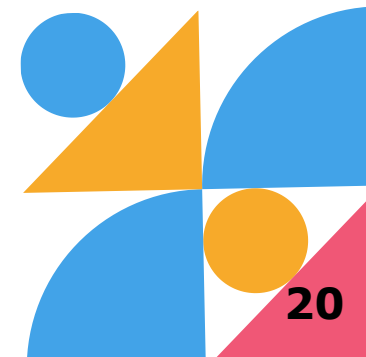
**Joint Secretary – Central and West Africa Division**  
**Ministry of External Affairs**  
**Government of India**  
**New Delhi**



Cc: Secretary – DARPG  
Ambassador – Indian Embassy, Dakar, Senegal


---

68, Poorvi Marg, Vasant Vihar, New Delhi - 110057.  
Tel. : +91-11-46120472 E-Mail : gamembdel@hotmail.com



# LETTERS OF APPRECIATION FROM CSC, MALDIVES REQUEST OF EXTENSION OF MOU FROM MINISTRY OF FOREIGN AFFAIRS, MALDIVES

  
**CIVIL SERVICE COMMISSION**  
Male'  
Republic of Maldives

---

Reference No:  
24 February 2021

Mr. V. Srinivas  
Additional Secretary, Department of Administrative Reforms and Public Grievances;  
Director General of the National Centre for Good Governance  
India


Dear Mr. Srinivas,

I would like to thank you and your team most sincerely, for the excellent arrangements made for the India – Maldives virtual Workshop on Good Governance held from 23 – 24 February 2021. As I had mentioned in my remarks at the opening session, this was a very timely workshop which enabled our civil servants to learn from the experiences of India, on how to effectively deal with the new challenges that has arisen from the Covid-19 global pandemic.

We have received very good feedback from the participants of the workshop. They found the workshop to be very informative and the speakers to be very inspirational and shared valuable guidance pertinent to current times. There is no doubt that this workshop has provided our civil servants with vital knowledge that will help them in carrying out their duties in the 'new normal'. The participants also found it very inspiring to learn about the experiences of India and the extremely hard work done by the concerned authorities of India, to overcome this enormous challenge, under the able leadership of Prime Minister, His Excellency Narendra Modi.

Please accept my heartfelt appreciation for the excellent collaboration and co-operation extended from NCGG to CSC at all times, in connection with human resource capacity building of the Maldives Civil Service.


We look forward to having more training activities during the year.

With Warm Regards,  
  
Mohamed Nasih  
President of the Commission

Cc: High Commission of India to the Maldives, Male'

---

Hotline: 7799280      Phone: 3307306/3307307      Civil Service Commission  
Website: www-csc.gov-mv      Email: admin@csc.gov-mv      Majeedhee magu, Male', 20040

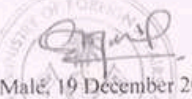


Reference: 25-IO1/IND-B/2023/752

The Ministry of Foreign Affairs of the Republic of Maldives presents its compliments to the High Commission of the Republic of India to the Republic of Maldives and referring to the article 3.2 of the "Memorandum of Understanding between the Maldives Civil Service Commission of the Republic of Maldives and National Centre for Good Governance (NCGG), Department of Administrative Reform and Public Grievance, Government of India on training and capacity building programme for Maldivian Civil Servants" signed on 08 June 2019, has the honour to propose for the renewal of the Memorandum of Understanding (MoU) for another period of (5) five years for training another one thousand (1000) Maldives Civil Service Officers.

The Ministry would, therefore, appreciate receiving concurrence from the Government of India, which shall then constitute an agreement from both parties, renewed as proposed under the same terms and conditions as stipulated in the MoU.

The Ministry of Foreign Affairs of the Republic of Maldives avails itself of this opportunity to renew to the High Commission of the Republic of India to the Republic of Maldives the assurances of its highest consideration.

  
Male, 19 December 2023

High Commission of the Republic of India  
MALÉ

# ALUMNI CONNECT



SLIDA Colombo – address on "CPGRAMS: A Foundation for SMART Government" and alumni meet

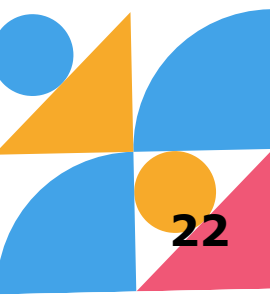
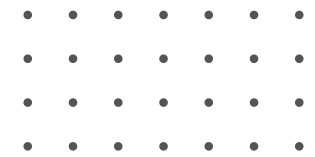


Courtesy call on Hon. PM Sri Lanka DCM Gunawardena & Hon. Ashoka Priyantha, State Minister of Home Affairs.



BCA Dhaka – address on "Institutionalization of SMART Governance in Improving Public Service Delivery" and alumni meet

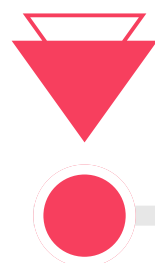
All NCGG alumni stay connected with us through our social media handles on Facebook, Twitter, and LinkedIn.



# DOMESTIC CAPACITY BUILDING PROGRAMMES



# CAPACITY BUILDING PROGRAMMES - DOMESTIC



## Jammu & Kashmir

No. of Programmes: **8**

Senior officers trained: **272**

Target to train **2000 JKAS officers.**



## Arunachal Pradesh

No. of Programmes: **4**

Civil servants trained: **113**

Target to train **500 APAS officers.**



## IIM Visakhapatnam

No. of Programmes: **1**

Civil servants trained: **19**

19 senior officers from **11 states** participated in the Digital Governance programme, and a Public Procurement programme is underway.





# PROJECTS CARRIED OUT COLLECTIVELY BY THE SENIOR OFFICERS

## 01 | Jammu & Kashmir

- Back to Village scheme
- Enhancing e-services and e-office
- Improving the Redressal of Public Grievances through systems like JK-IGRAMS.
- Mission Youth
- Aspirational District Programme in Baramulla and Kupwara,
- Smart Cities Programme
- Skill India
- e-Unnat in improving governance
- Service Delivery across Jammu & Kashmir.



### Group Projects

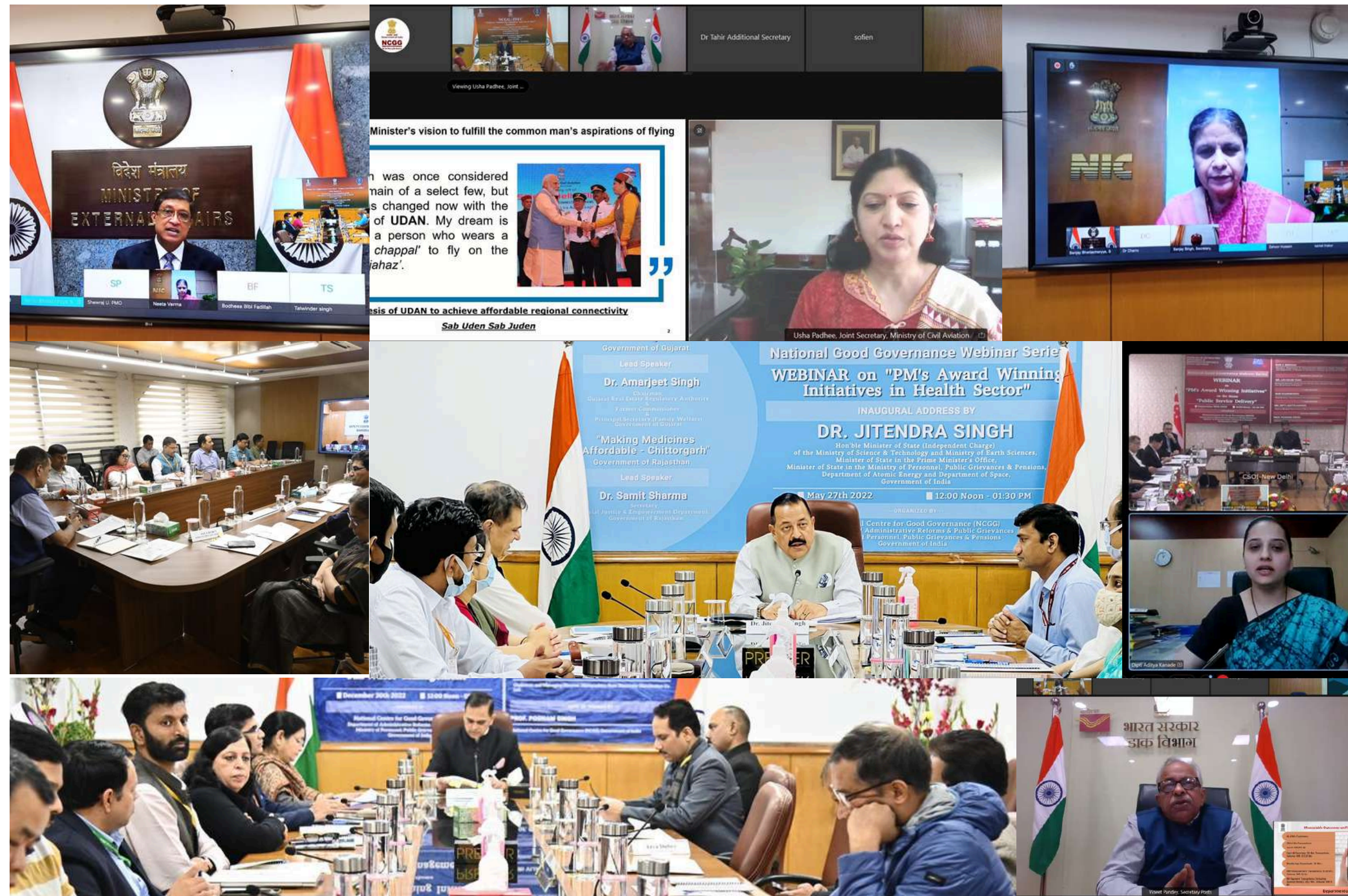


## Arunachal Pradesh

## 02

- Aspirational District Programme in Arunachal Pradesh
- the Arunachal Rising Campaign
- Public Service Delivery initiatives in Dirang
- Aapke Dwar 2.0 scheme
- Leveraging Technology for Service Delivery
- Effective Practices for District-Level Civil Servants,
- Saturation Approach in Priority Programs across Arunachal Pradesh.

# NATIONAL GOOD GOVERNANCE WEBINARS



Conducted **22 DARPG's Good Governance webinar**. Over 21600 attendees participated.

The **Vice-President of India** unveiled the eCoffee Table Book on April 20th, 2023

Organized 2 "Administrative Innovations" webinars with ITEC, attended by **166 senior civil servants** from ITEC countries.

Organized 2 **Constitution Day** webinar in 2020 and 2021

# INSA - NCGG LEADERSHIP DEVELOPMENT PROGRAMME IN SCIENCE & TECHNOLOGY



**1st batch**



**2nd batch**



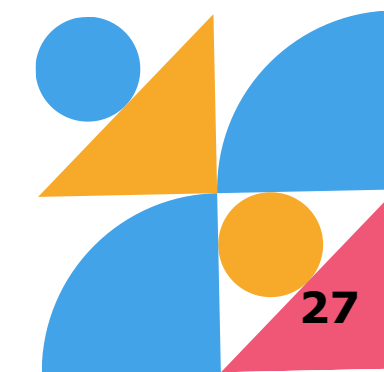
**3rd batch**

**No. of Programmes: 3**

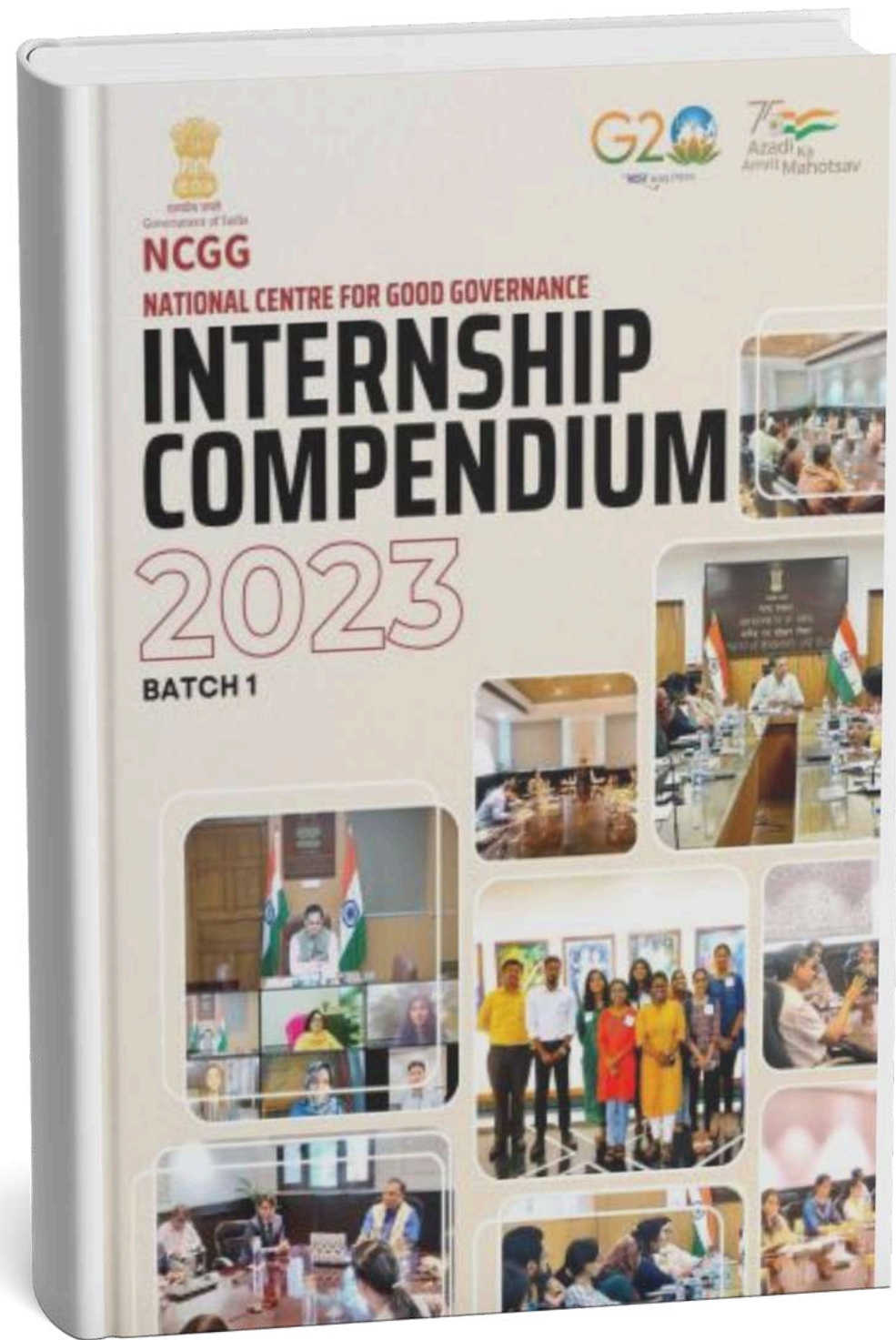
**No. of scientists trained: 125**

**Participation** from leading institutions like DST, DBT, CSIR, ICMR, DDRO, ICAR, etc.

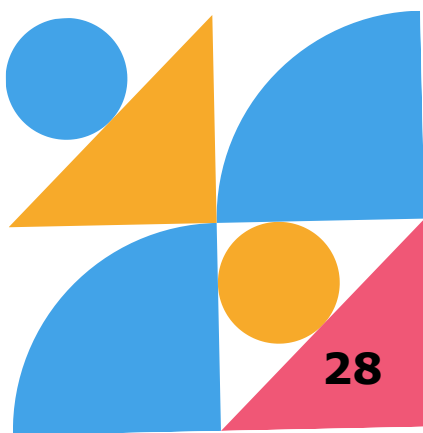
**Focus areas of training Including:** Scientific Leadership, Administration, Finance Management, Accounting & Audit, Establishment, Legal Matters, HR/ Vigilance, Parliamentary Affairs, Management, RTI Matters, etc.



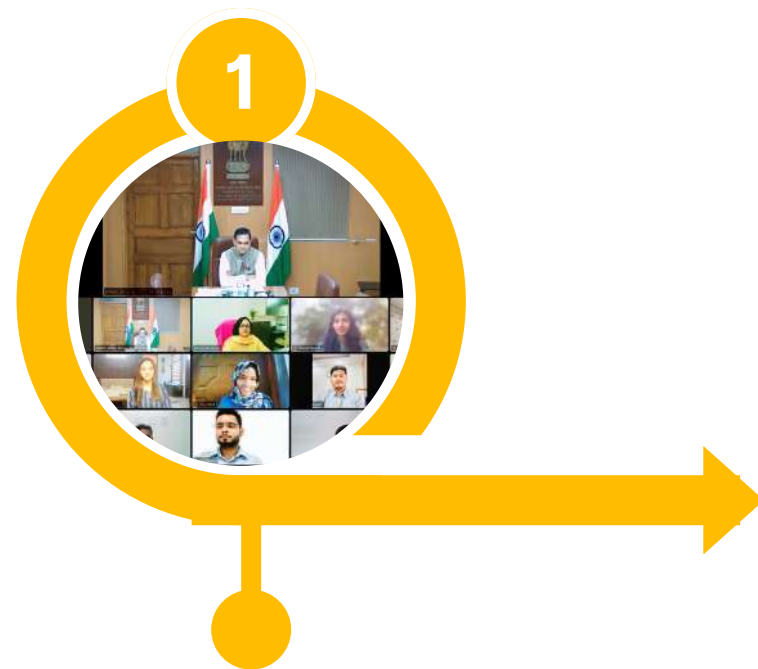
# NCGG INTERNSHIP PROGRAMME



Available on  
[ncgg.org.in/publications](https://ncgg.org.in/publications)



# NCGG INTERNSHIP PROGRAMME



## 1st Batch

Research papers received from interns on:

- Countering the Plastic Governance Challenge in New Delhi
- Peer Education Programme under Rashtriya Kishor Swasthya Karyakram
- Transforming the Agriculture Sector for Productivity and Profit
- The Role of the G20 in Addressing Climate Change Loss and Damage
- Digital Health Services for the Homeless
- Sustainable Development of Smart Cities
- Urban Planning and more.



## 2nd Batch

Research papers received from interns on:

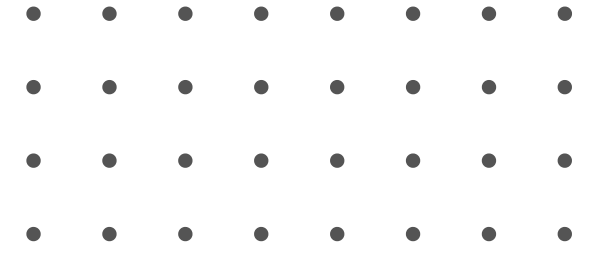
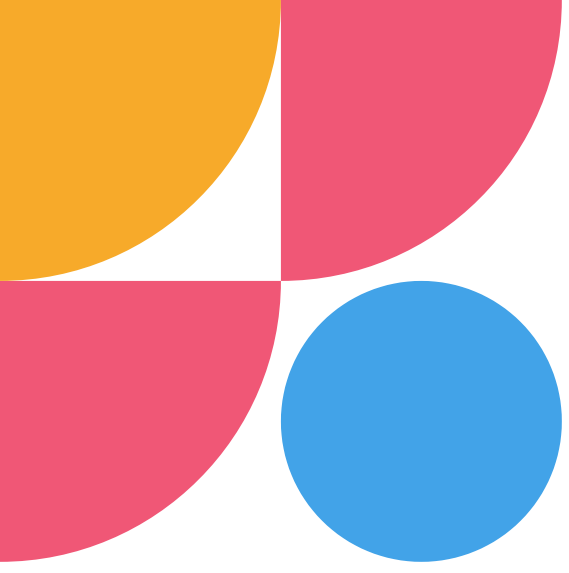
- Unlocking Happiness: Analyzing World Happiness Index Rankings and Strategies for India
- Digital Fluency: Internet Maturity Index for Regional Development
- Implementation of Green Credit Systems
- Energy Management Systems and IoT Integration in Smart Grids (India context)
- India's Strategic Approach to Artificial Intelligence Regulations
- Climate Change & Global Warming: Paris Agreement and more.



## 3rd Batch

Research papers received from interns on:

- Analysis of Mass Health Insurance Scheme Concerning Ayushman Bharat's PM-JAY
- Reinventing Public Service Delivery: A Case Study of Delhi
- Forecasting Electric Vehicle Demand in India
- Operations Management Principles in Public Distribution Systems
- Climate Change and Vector-Borne Diseases
- Localization of SDGs in PRIs
- Digital Currency Transition in India and more.



**THANK  
YOU**

