



Annual Report 2023-24

National Centre for Good Governance
Ministry of Personnel, Public Grievances & Pensions,
Government of India



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Executive Summary

This annual report highlights the activities and accomplishments of the National Centre for Good Governance (NCGG), an apex-level autonomous institution established in 2014 under the Ministry of Personnel, Public Grievances and Pensions. The report covers the period from April 1, 2023, to March 31, 2024 and underscores NCGG's commitment to governance, policy reforms, capacity building and the training of civil servants and technocrats in India and other developing countries.

Since its inception, NCGG has significantly expanded its programmes, evolving from initially serving one country with 5 programmes to engaging 10 countries with 33 programmes in FY 2023-24. Internationally, NCGG has forged impactful collaborations with countries including Bangladesh, Cambodia, Gambia, Maldives, Myanmar and Sri Lanka. Notable achievements include surpassing training targets set by Memorandums of Understanding (MoUs), such as training 2,600 civil servants in Bangladesh through 71 programmes and benefiting 1,005 civil servants in the Maldives through specialized training programmes.

Domestically, NCGG has continued its excellence with initiatives like the National Good Governance Webinars, attracting over 16,000 participants. Partnerships with esteemed Indian institutions such as the Administrative Staff College of India (ASCI) and Indian Institutes of Management (IIMs), aimed at scaling up state capacity- building programmes. Specific training programmes have been conducted in regions like Jammu & Kashmir, Gujarat and Arunachal Pradesh, promoting effective public administration.

Under the NCGG-INSIA LEADS initiative in 2023 - 2024, one batch of senior scientists from government labs and academic institutions was organized. Additionally, NCGG successfully conducted two internship programmes in 2023 - 2024.

NCGG's comprehensive approach to capacity building, both nationally and internationally, underscores its role as a catalyst for effective governance and public administration reforms, contributing to sustainable development and institutional strengthening across borders. This report reflects NCGG's ongoing efforts to improve governance and enhance the quality of public service delivery.

Introduction

I. About the Centre

The National Centre for Good Governance (NCGG) was established in 2014 by the Government of India as an apex-level autonomous institution under the Ministry of Personnel, Public Grievances and Pensions. The Centre traces its origins to the National Institute of Administrative Research (NIAR), which was founded in 1995 by the Lal Bahadur Shastri National Academy of Administration (LBSNAA). Initially, the Department of Personnel and Training (DoPT) was responsible for overseeing its operations. However, since November 8, 2017, the Department of Administrative Reforms and Public Grievances (DARPG) has been the administrative department for NCGG.

NCGG addresses a wide range of public policy and governance issues at local, state and national levels, across all sectors. The Centre is mandated to work in the areas of good governance, policy reforms, capacity building and training of civil servants and technocrats from India and other developing countries. Additionally, it functions as a think tank, providing a national repository of information on various initiatives and best practices that promote good governance, transparency and improved public service delivery.



II. Aim & Objectives

While setting up of NCGG, following aims and objectives have been identified:

1. To be a think tank for governance and policy reforms, cutting across administrative, social, economic and financial spheres;
2. To function as a national repository of information on best practices, initiatives and methodologies that promote good governance, e-governance, innovation and change management within the government and its parastatal organizations;

3. To initiate and participate in action research and capacity-building on various aspects of regulatory and development administration, public policy, governance and public management at the national, state and local levels;
4. To advise on key issues in governance and develop synergy across various Ministries/ Departments of the Government of India and various State Governments.
5. To promote sharing and replication of innovative ideas and best practices in governance;
6. To interact with National and International organizations, in and outside the government, engaged in research and capacity building in these spheres; and
7. To engage in the provision of consultancy services in and outside the country.

III. Mandate of the NCGG

1. Promote policy reforms and evidence-based policy making;
2. Design and conduct capacity building and training programmes for civil servants;
3. Conduct extensive research and analysis to generate practical solutions to governance issues;
4. Collaborate with several developing countries to foster the exchange of information, knowledge, ideas and expertise in governance;
5. Publish reports, case studies, monographs and best practices in various important sectors; and
6. Tap into modern communication technologies and outreach for citizen-centric governance.

IV. Governing Body

The affairs of the NCGG are managed under the overall guidance and direction of the Governing Body, which is headed by the Cabinet Secretary. It has Secretaries of 9 Ministries/ Departments of the Government of India with the provision of 5 persons viz. academicians, eminent administrators, specialists, eminent innovators and heads of reputed institutions as members. The Director General who is the Chief Executive of NCGG acts as the Member-Secretary of the Governing Body. (Annex-I)

V. Management Committee

NCGG has a Management Committee, which is responsible for the administration and management of the society with regards to annual plans, monitoring and implementation of programs, contributions and funds of the society, etc. The Management Committee is headed by the Secretary, DARPG as Chairperson, with Secretaries of 9 Ministries/ Departments or their nominee, Secretary coordination from Cabinet Secretariat, SS & FA (MHA) as members and Director General, NCGG as Member Secretary. (Annex-II)

Activities of NCGG During the year 2023 – 2024

I. International Capacity Building Programmes

Global Outreach:

In 2023–24, NCGG significantly expanded its global footprint by conducting webinars that were attended by participants of 17 countries, promoting India's governance model and best practices. The NCGG-ITEC webinar series played a crucial role in this global outreach, disseminating effective governance practices among international civil servants from nations such as Maldives, Gambia, Sri Lanka, Tanzania, Iran, Nepal and Malaysia. This series has established NCGG as a leading institution on a global scale.

Bangladesh:

In 2013, NCGG was mandated to train 1,500 civil servants of Bangladesh by the Ministry of External Affairs. Following the successful training of 1,500 civil servants, the Ministry of Public Administration, Government of Bangladesh signed an MoU with the National Centre for Good Governance on February 11th, 2019, to train another 1,800 civil servants of Bangladesh in the next six years. Under this agreement, NCGG has conducted Capacity Building Programmes for 25 batches by covering the training of 983 Bangladesh civil servants. During the year 2023- 24, 14 batches comprising 601 civil servants from the Republic of Bangladesh received training. NCGG has trained total of 2600 civil servants in Bangladesh up to March 2024 (Annex-III).

Maldives:

During the official state visit of Hon'ble Prime Minister Shri Narendra Modi on June 8th, 2019, India and Maldives signed a Memorandum of Understanding (MoU) to implement a Capacity Building Training Programme (CBTP) for 1,000 civil servants of Maldives over the next 5 years. Subsequently, NCGG has successfully conducted 32 capacity-building programmes, which include one programme for high level delegation and two specialized programmes for Anti-Corruption Commission (ACC), Maldives and for Information Commission Office of Maldives (ICOM). In the year 2023-24, 369 civil servants from the Republic of Maldives have received training in 11 batches. NCGG has trained 1005 civil servants of Maldives up to March 2024 (Annex-IV).



Gambia:

The National Centre for Good Governance, in collaboration with the Department of Administrative Reforms & Public Grievances and the Ministry of External Affairs, conducted a one-week capacity-building programme on public policy and governance for 30 senior civil servants of Gambia from 18-23 September, 2023. In addition, 25 Civil servants from Gambia also participated in the ALDP on Public Policy and Governance for the civil servants of African region. During FY 2022-23, total 55 Civil servants of Gambia have been trained by NCGG. The programme was specially designed to equip decision-makers in Gambia's civil service, such as Permanent Secretaries, their Deputies, Secretaries and Generals, with the latest knowledge, skills and tools to create effective public policy in an increasingly complex and interdependent world. NCGG has trained 148 civil servants of Gambia up to March 2024 (Annex-V).

Cambodia:

The National Centre for Good Governance (NCGG) has been conducting Capacity Building Programme on Public Policy and Governance for the Civil Servants of Cambodia in association with Ministry of External Affairs (MEA). The NCGG has so far successfully conducted 4 programmes covering a total 156 Civil Servants from Cambodia during the year 2023-24. An MoU was signed between the Ministry of Civil Services of the Kingdom of Cambodia and Ministry of Personnel, Public Grievances and Pensions, Government of India on Cooperation in the Field of Human Resource Development in the Civil Services on 22nd April 2024 for a period of 5 years (Annex-VI).



Sri Lanka:

The first executive batch of the special capacity building programme for senior civil servants of Sri Lanka was organized from 12th February 2024 to 17th February 2024. The programme was attended by fourteen senior civil servant officers from Sri Lanka led by Secretary to the Prime Minister of Sri Lanka, Mr. Anura Dissanayake and included senior officials representing key departments and ministries such as Dr. Dharmasri Kumaratunga, Secretary, Ministry of Technology; Mr. Pradeep Yasarathna, Secretary, Ministry of Public Administration, Home Affairs, Provincial Councils and Local Government; Mr. Nalaka Kaluwewe, Director General, Sri Lanka Institute of Development Administration (SLIDA) among others.

The participants were also addressed by the Minister of State for Personnel, Public Grievances and Pensions, Dr. Jitendra Singh, Secretary Ministry of Electronics and Information Technology; Secretary Department for Promotion of Industry and Internal Trade (DPIIT); Secretary Road Transport and Highways; CEO National Health Authority; CEO Government e-Marketplace; CEO UIDAI, Member Niti Ayog, Member Lok Pal; Secretary to the Central Vigilance Commission; & Secretary, Capacity Building Commission who shared their leadership experiences.

The two-week 2nd capacity building programme for the civil servants of Sri Lanka organised by the NCGG concluded on 8th March ,2024. 40 Officers serving as Directors, Deputy Directors, Municipal Secretaries, Divisional Secretaries, Assistant Divisional Secretaries, Deputy Commissioners, Deputy Land Commissioners, Provincial Directors, Assistant Chief Secretary, Provincial Sport Director among others attended the programme held at Mussoorie and New Delhi. The Capacity Building Programmes for Sri Lanka Civil Servants are being conducted under the ITEC programme of Ministry of External Affairs. Total 54 civil servants of Sri Lanka were trained by NCGG during 2023-24 (Annex-VII).



Multi-Country Programme:

In 2024, NCGG launched its first Advanced Leadership Development Programme on Public Policy and Governance for African nations. This two-week programme saw the participation of 34 civil servants from six African countries, including Seychelles, Eritrea, Kenya, Ethiopia, Tanzania and Gambia. The programme focused on developing leadership skills and advancing public policy expertise among African officials at (Annex-VIII).

II. Domestic Capacity Building Programmes

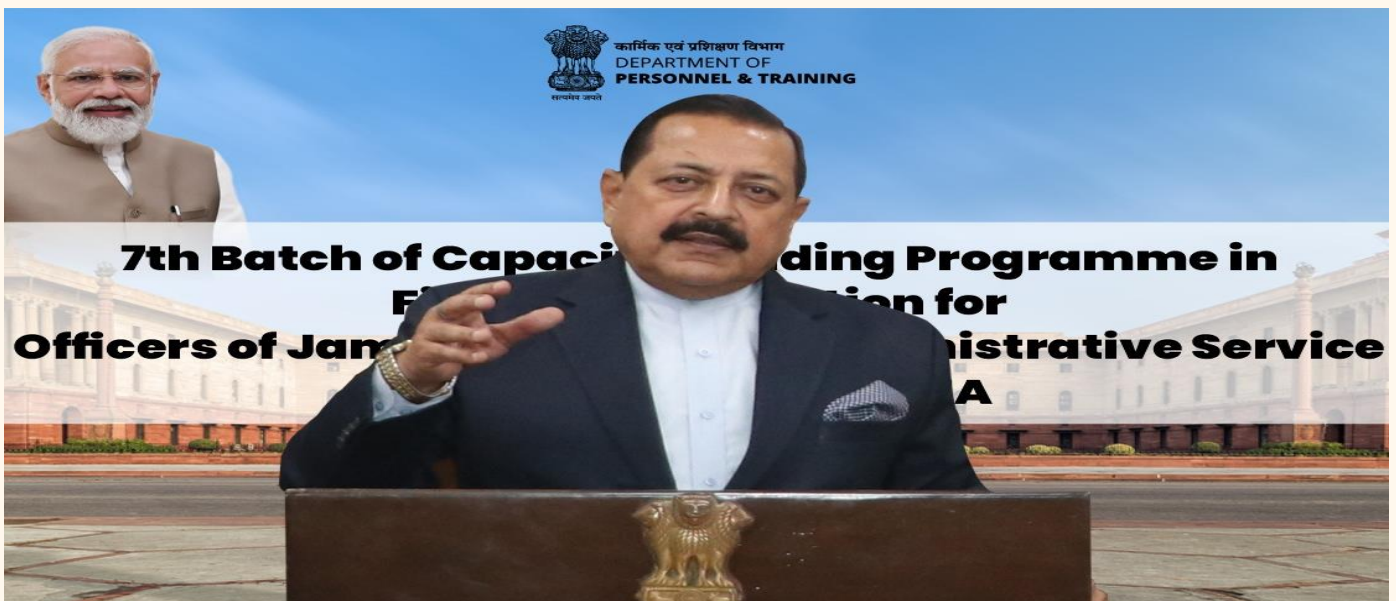
Collaborations with Indian Institutions:

NCGG has developed partnerships with leading public policy institutions in India, including the Administrative Staff College of India (ASCI) and Institutes of eminence. These collaborations have led to the scaling up state capacity-building programmes. These centers focus on enhancing administrative skills and governance practices across various states.

Capacity Building in States:

- **Jammu & Kashmir:** As part of an MoU signed to train 2,000 senior officers, NCGG conducted three capacity-building programmes up to January 2024. These programmes trained a total of 113 senior officers & were designed to improve public policy and governance skills among civil servants in Jammu & Kashmir, supporting effective governance in the region. (Annex-IX).
- **Arunachal Pradesh:** NCGG has also conducted two capacity-building programmes up to December 2023, for civil servants in Arunachal Pradesh. These programmes trained 62 officials with aim to build administrative capacity and improve governance practices, contributing to more effective public administration in these states. The details are given at (Annex-X).

These activities highlight NCGG's continued commitment to enhancing governance and public administration both domestically and internationally through strategic collaborations and comprehensive capacity-building programmes.



III. Exposure Visits

As part of the capacity-building programmes, participants benefit from a range of exposure visits that complement their classroom training. These visits provide a comprehensive understanding of India's history, culture and recent technological and infrastructural advancements. Key field visits include:

- **District Visits:** Participants engage in the district attachment programme, observing the operations and administration at the district and subdivision levels.
- **Significant Places:** Exposure visits are organized to prominent locations & notable institutions such as:
 - Election Commission of India (ECI)
 - Delhi Metro Rail Corporation (DMRC)
 - Central Information Commission (CIC)
 - Zero Energy Building, Paryavaran Bhawan
 - New Delhi Municipal Corporation (NDMC)
 - All India Institute of Medical Sciences (AIIMS)
 - District Administration of a nearby state
 - New Parliament Building & Samvidhan Sabha
 - Pradhanmantri Sangrahalaya
 - Morarji Desai National Institute of Yoga (MDNIY)
 - International Solar Alliance

Local Sightseeing: Officers visit the Taj Mahal in Agra and explore local attractions to appreciate the regional heritage and culture.



IV. National Good Governance Webinar Series (NGGWS)

NCGG continued its successful National Good Governance Webinar series, showcasing PM award-winning initiatives. In 2022, nine webinars were conducted, featuring 18 awardees. This increased to ten webinars in 2023 and one in 2024. Over 16,000 participants attended these webinars, which highlighted innovative governance practices and provided a platform for knowledge sharing among public officials and stakeholders. These webinars highlighted various themes under the good governance initiative, which had been honored with the Prime Minister's Award for Excellence in Public Administration. Covering a diverse range of sectors such as health, education, environment, disaster management and social services, the webinars showcased states' exceptional achievements. The main goal was to share best practices and award-winning examples, providing other states with models to replicate and enhance their governance practices. The webinars highlighted award-winning practices to inspire replication and foster innovation across various States and Union Territories.

The details of the PM's award-winning initiatives webinar is attached in Annex-XIII and is as follows:

1. On April 27, 2023, the 13th webinar in the National Good Governance Webinar Series (NGGWS) was held. It focused on two main topics: the "Building of Efficient Greenhouse to Grow Crops" initiative by the Government of Ladakh and the "Data- Driven Transformation of School Education System" through the Vidya Samiksha Kendra by the Government of Gujarat. The Ladakh initiative addressed food security and livelihood issues by developing greenhouses that maintain above-freezing temperatures even in winter, allowing a variety of crops to be grown year-round. The Gujarat initiative implemented technology and data-driven reforms to enhance educational governance, resulting in improved monitoring, accountability and educational outcomes through the use of a comprehensive school excellence dashboard.
2. On 26th May 2023, the 14th webinar in the National Good Governance Webinar Series 2.0 was held, focusing on district-level innovations. The webinar featured two Prime Minister's Award-winning initiatives. The first presentation, by Shri Ravindra Kumar Mander, District Magistrate of Rampur, Uttar Pradesh, showcased 'Sanvardhana - Vocal for Local,' a project aimed at combating malnutrition through integrated nutrition support, community mobilization and technology-driven monitoring. The second presentation, by Shri Sunny K. Singh, Deputy Commissioner of Changlang, Arunachal Pradesh, introduced the 'New Age Learning Centre,' which provides free, flexible learning spaces to eradicate illiteracy and minimize dropout rates. Both initiatives demonstrated significant positive impacts on their communities and serve as models for replication across the country.

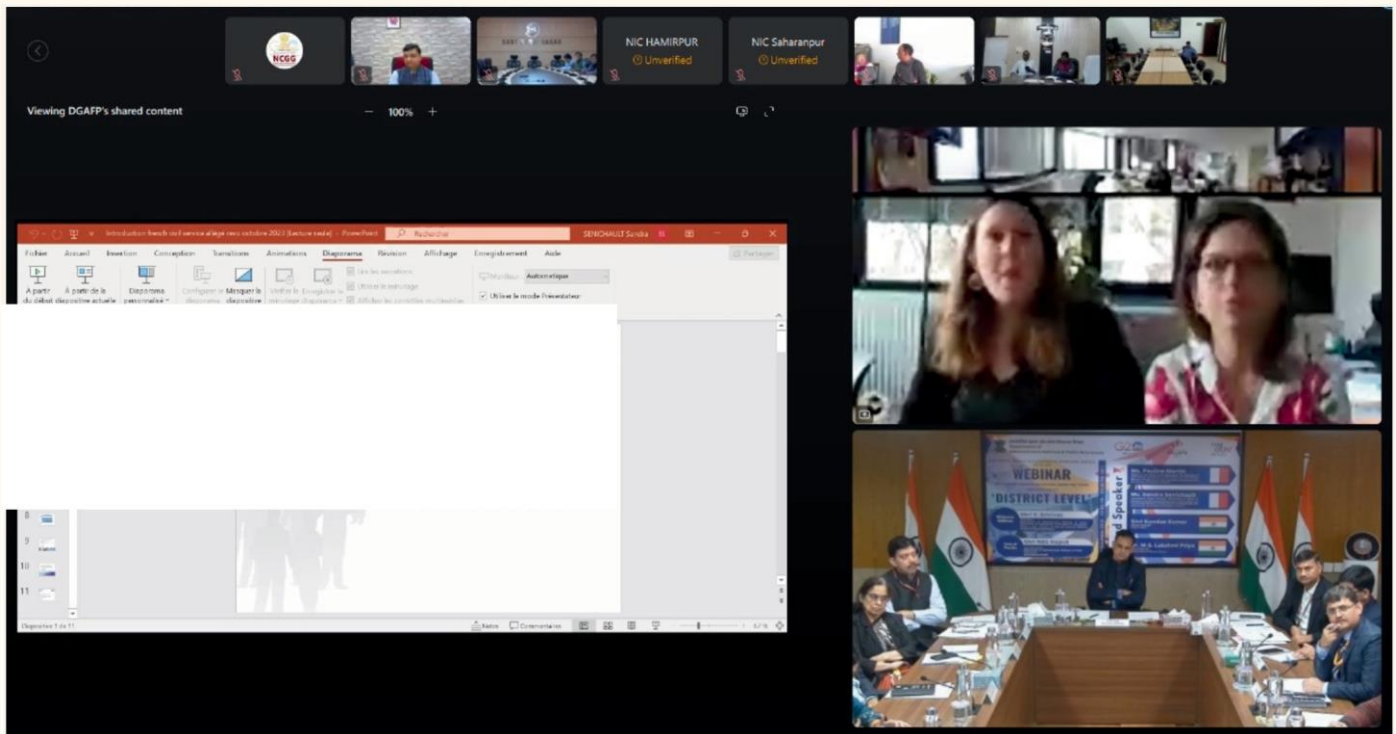
3. On June 30, 2023, the 15th webinar in the National Good Governance Webinar Series focused on the theme "Samagra Shiksha," highlighting quality education initiatives. Shri Abhishek Anand, District Collector of Chitrakoot, Uttar Pradesh, presented "Project PATHA," aimed at enhancing foundational literacy and numeracy through community participation and technology integration. Shri M. Nagarajan, District Collector of Mehsana, Gujarat, showcased initiatives to improve literacy and numeracy in elementary schools with targeted interventions and teacher training.

4. On July 28, 2023, the 16th webinar in the National Good Governance Webinar Series focused on the theme "Innovation - District." The session highlighted two PM's award-winning initiatives. The first presentation was by Mr. Navneet Singh Chahal, District Magistrate of Agra, showcased the "Black Rice Initiative" in Chandauli, Uttar Pradesh, which significantly boosted farmers' income through the cultivation of high-value black rice. The second presentation was by Mrs. Tejaswi Satpute, Deputy Commissioner of Police, Mumbai, featured "Operation Parivartan" from Solapur, Maharashtra, which successfully transitioned communities away from illicit liquortrade to dignified livelihoods.

5. On August 31, 2023, the 17th webinar in the National Good Governance Webinar Series focused on the theme "Aspirational District Programme." The session highlighted two PM's award-winning initiatives. The first presentation was by Dr. Syed Sehrish Asgar, Deputy Commissioner of Baramulla, Jammu & Kashmir, showcased the district's comprehensive development efforts, including improvements in healthcare, education, and agriculture. The second presentation was by Shri Sushant Gaurav, Deputy Commissioner of Gumla, Jharkhand, featured the district's holistic development approach, with notable progress in agriculture, healthcare and infrastructure.

6. On October 27, 2023, the 18th webinar in the National Good Governance Webinar Series was held under the theme "Swasth Bharat - Ayushman Bharat through Health and Wellness Centres." The session highlighted two exemplary PM's award-winning initiatives. The first presentation was by Shri Pattanshetti Ravi Subhash, former District Collector of Anakapalli, Andhra Pradesh, focused on promoting health and wellness through Health and Wellness Centres (HWCs). The initiative aimed to enhance healthcare accessibility, focusing on preventative care, health education, and home-based palliative care. It successfully increased the reach and impact of primary healthcare services, including telemedicine and wellness activities. The second presentation, by Shri Prithviraj BP, CEO of Nagpur Smart and Sustainable City Development Corporation Limited, covered the implementation of HWCs in Latur District, Maharashtra. The initiative emphasized comprehensive primary health care, including mental health support and wellness activities. Key achievements included converting existing health centers into functional HWCs and expanding services like cancer screening and telecommunication infrastructure.

7. The 19th National Good Governance Webinar Series, held on 28th November 2023, focused on "Innovation at District Level," showcasing PM award-winning initiatives. It featured innovative practices from West Champaran, Bihar, and Bongaigaon, Assam. The Navpravartan Startup Zone in Chanpatia, Bihar, supported returnee migrants by providing a structured environment for local entrepreneurship, facilitating over 52 startups and creating significant employment. Meanwhile, Project Sampoorana in Bongaigaon tackled malnutrition through a community-driven approach, achieving notable improvements in child health. The session also included insights into administrative reforms in France, presented by French civil servants, highlighting their transformation policies.



8. The 20th National Good Governance Webinar, held on January 31, 2024, showcased the transformative impact of the Khelo India Scheme. Organized by the National Centre for Good Governance (NCGG) in collaboration with the Department of Administrative Reforms & Public Grievances (DARPG), this session highlighted two exemplary districts: Churu in Rajasthan and Bishnupur in Manipur. Shri Sidharth Sihag, Joint Secretary to the Chief Minister of Rajasthan, detailed Churu's significant strides in sports development, including the establishment of sports infrastructure and a notable increase in national-level achievements. Conversely, Shri Lourembam Bikram, District Collector of Bishnupur, presented how his district has utilized Khelo India to promote indigenous sports and improve community welfare, demonstrating remarkable outcomes like increased employment and sports participation despite challenges. The webinar underscored the Khelo India Scheme's role in fostering athletic excellence and community engagement across diverse regions.

V. Publications

- **Proceedings Reports for NGGWs (National Good Governance Webinars):** Eight detailed Proceedings reports have been prepared, summarizing the key discussions, findings, and recommendations from the National Good Governance Webinars. These reports explore crucial governance issues, offering insights into best practices and the impact of effective governance on public administration. (Annex- XIII)
- **Internship Programme Research Papers – First Batch:** A total of twelve research papers were produced by the first batch of interns. These papers reflect their in- depth analysis on diverse topics, offering fresh perspectives and practical solutions to contemporary governance challenges. Each paper delves into specific aspects of policy making, implementation and public management, contributing to the discourse on public administration. (Annex- XIV)
- **Internship Programme Research Papers – Second Batch:** Seven research papers have been submitted by the second batch of interns. These papers highlight innovative approaches to governance reforms and explore new models for enhancing transparency, accountability, and efficiency in public institutions. The research outputs are aligned with the ongoing efforts to strengthen governance frameworks at various levels. (Annex- XIV)

VI. Collaborations

International Collaborations: NCGG has continued to build on its international partnerships, focusing on collaborations with developing nations. Efforts were made to establish and strengthen ties with international organizations and governmental bodies to facilitate the exchange of knowledge and best practices in public policy and governance. (Annex- XV)



VII. Outreach Activities

1. International Visits:

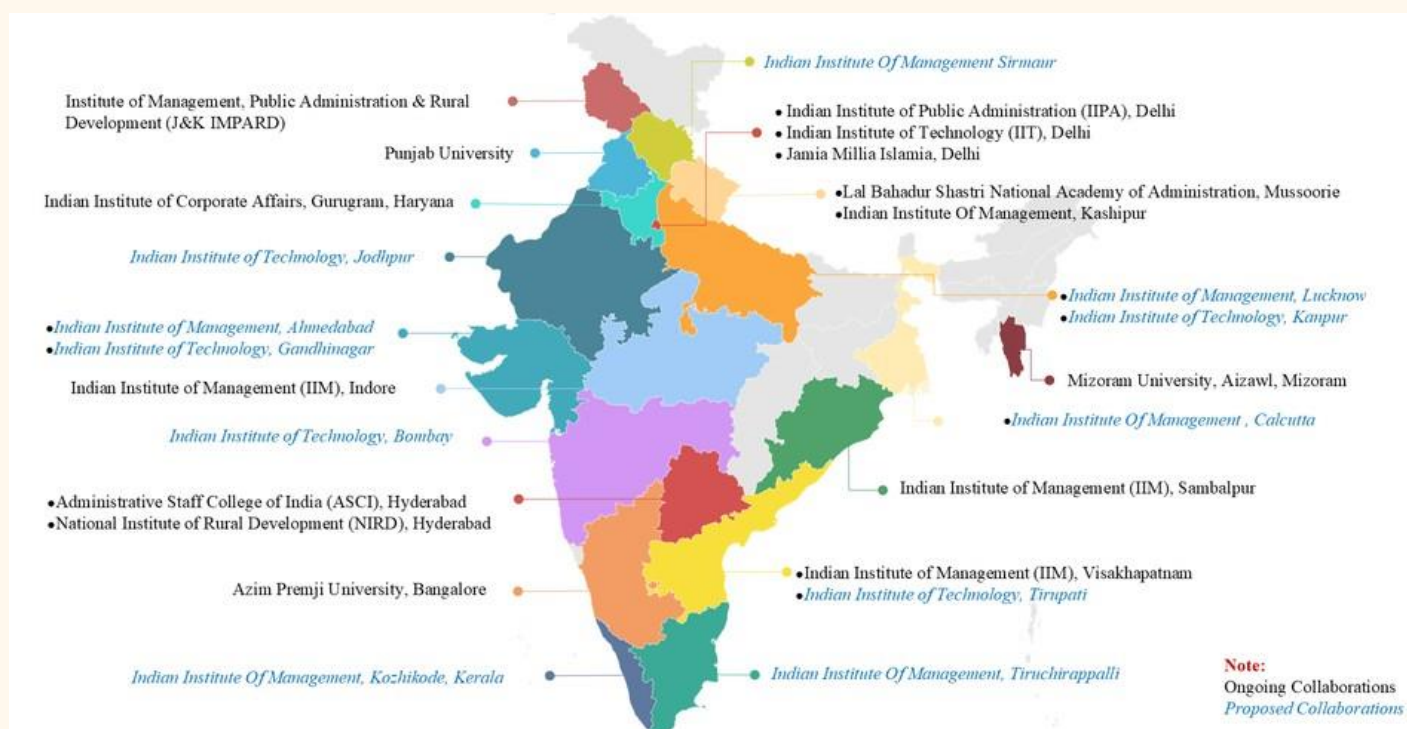
From March 31st to April 1st, 2023, a delegation led by Shri Bharat Lal, Director General of NCGG, visited Colombo at the invitation of the Sri Lankan government. During the trip, they engaged in discussions with Sri Lankan civil servants on various topics including policy reforms, good governance, digitalization, capacity building, training, institution building and public service delivery. The president of Sri Lanka, H.E. Ranil Wickremesinghe, also met with the delegation, praising India's socio-economic progress and requesting NCGG's support in establishing a University of Governance and Public Policy in Sri Lanka, as well as in enhancing the capacity of Sri Lankan civil servants.



VIII. Institutional Development

1. Setting up of National Good Governance Grid

To enhance synergy and prevent duplication of efforts, the National Centre for Good Governance (NCGG) proposes to establish a nationwide network that brings together various institutions involved in public policy, reforms, good governance and capacity building. This network will include domain experts and will focus on curating, discussing and documenting knowledge, ideas, best practices and case studies for broader dissemination. The NCGG aims to facilitate the exchange of expertise and solutions to address governance issues and tailor policy frameworks to meet local needs. By sharing the expertise and learnings of one institution or state/UT with others, the network will support the adoption and scaling of effective practices.



As part of this initiative, the NCGG will host the National Good Governance Grid, designed to act as a catalyst for policy reforms and governance improvements. This grid will serve as a repository of valuable knowledge, ideas and best practices for all stakeholders. The initiative includes collaboration with domestic institutions such as ASCI and IITs/IIMs to establish Centers of Excellence for scaling-up State Capacity Building Programmes. The plan includes organizing six regional and thematic workshops, as well as a national conference to engage relevant stakeholders and foster collaborative efforts in enhancing governance practices across the country.

2. Leadership development programme in Science & Technology (LEADS)

The Leadership Development Programme in Science and Technology (LEADS) is a collaborative initiative between the National Centre for Good Governance (NCGG) and the Indian National Science Academy (INSA). Launched in July 2023, this pioneering programme aims to equip mid-career scientists with essential leadership skills and insights to navigate the complex landscape of Indian science and technology. The fully residential one-week programme, held from July 12th to 18th, 2023, in New Delhi, brought together 44 scientists from various government laboratories and academic institutions. It offered workshops, seminars and interactions with experts on topics such as administration, policy formulation and strategic decision-making. The success of the LEADS programme highlights its role in nurturing future scientific leaders and fostering interdisciplinary collaboration, making it a significant asset to India's scientific community. (Annex-XI)



3. Internship Programme

The NCGG Internship Programme is a short-term initiative designed to offer aspiring policymakers a transformative experience in public policy and governance. It aims to foster a collaborative environment where innovative ideas and perspectives on governance challenges are developed. In FY 2023-24, NCGG conducted two successful batches. The first batch ran from June 7 to September 8, 2023, with 13 interns from prestigious institutions such as Harvard Law School and the Tata Institute of Social Sciences. Interns conducted research on topics like Climate Change and Urban Planning, producing comprehensive reports. The second batch, from October 9, 2023, to January 17, 2024, included seven selected candidates from over 300 applicants. They received mentorship from experts and focused on domain-specific research, producing high-quality papers on critical governance issues. Overall, the NCGG Internship Programme has provided valuable learning experiences, contributing to the development of future leaders in public administration. (Annex-XII).



4. Partnership with premier institutions

As part of its mandate, the Centre continues to expand its outreach and forge partnerships with like-minded organizations and academic institutions to enhance research and capacity-building initiatives nationwide. NCGG currently has 13 operational MoUs with various institutions and is actively pursuing new collaborations with premier organizations including IIMs and IITs. The new partnerships will strengthen research capabilities and broaden NCGG's impact through a multi-faceted approach to collaboration. (Annex-XV)

5. Infrastructure Development

Over recent years, NCGG has established itself as a leading institution for enhancing the capabilities of both domestic and international civil servants. In line with its mandate, NCGG is broadening its activities across various domains including policy issues, governance, research, capacity building, training, communication, outreach and evidence-based decision-making. These efforts are aimed at positioning NCGG as a world-class institution.

To support these activities, NCGG is enhancing its physical infrastructure. The Head Office, previously located at the DoPT Training Division in Old JNU Campus since 2014, moved to a new office space in the NDCC Building, Connaught Place, New Delhi, in March 2024. The Mussoorie Campus remains situated within the LBSNAA premises on an annual rental basis. These developments are part of NCGG's strategy to provide suitable office space, establish effective record-keeping systems and accommodate a larger workforce, thereby facilitating its various initiatives.



6. Finances

The Department of Administrative Reforms and Public Grievances (DARPG) and the Ministry of Finance have shown strong support for elevating NCGG to a world-class institution. To facilitate the execution of its activities, the Government increased the grant-in-aid for NCGG from ₹11.81 crore in 2022-23 to ₹18.98 crore in the Budget Estimate (BE) for 2023–24.

Members of the Governing Body of the National Centre for Good Governance

1	Cabinet Secretary	Chairperson
2	Secretary, Department of Administrative Reforms & Public Grievances	Vice- Chairperson
3	Secretary, Department of Personnel and Training	Member
4	Secretary, Department of Rural Development	Member
5	Secretary, Ministry of Housing and Urban Affairs	Member
6	Secretary, Department of Health and Family Welfare	Member
7	Secretary, Department of Higher Education	Member
8	Secretary, Department of Economic Affairs	Member
9	Secretary, Ministry of Electronic and Information Technology	Member
10	Secretary, Department of Agriculture, Cooperation & Family Welfare	Member
11	Academicians/ Eminent Administrators/ Specialist/ Eminent Innovators/ Heads of reputed institutes	Members (5)
12	Director General, NCGG	Member - Secretary

Annex - II**Members of the Management Committee of the National Centre for Good Governance**

1	Secretary, Department of Administrative Reforms & Public Grievances	Chairperson
2	Secretary Coordination, Cabinet Secretariat	Member
3	Special Secretary & Finance Advisor (MHA)	Member
Secretaries or their nominee not below the level of JS		
4	Department of Personnel & Training	Member
5	Department of Rural Development	Member
6	Ministry of Housing and Urban Affairs	Member
7	Department of Health & Family Welfare	Member
8	Department of Higher Education	Member
9	Department of Economic Affairs	Member
10	Ministry of Electronic and Information Technology	Member
11	Department of Agriculture, Cooperation & Family Welfare	Member
12	Director General, NCGG	Member

Annex - III**Table: Details of the Capacity Building Programmes (CBP) for the civil servants of Bangladesh**

Sl. No.	Batch	Period	No. of Participants
1	58th CBP	25 April - 06 May 2023	45
2	59th CBP	08-19 May 2023	45
3	60th CBP	22 May - 02 June 2023	45
4	61st CBP	05- 16 June 2023	45
5	62nd CBP	19- 30 June 2023	43
6	63rd CBP	03-14 July 2023	44
7	64th CBP	17-28 July 2023	45
8	65th CBP	31 July- 11 August 2023	44
9	66th CBP	01-12 August 2023	38
10	67th CBP	21 August - 01 September 2023	43
11	68th CBP	22 August - 02 September 2023	36
12	69th CBP	05-16 February 2024	45
13	70th CBP	06-17 February 2024	40
14	71st CBP	04- 15 March 2024	43

Annex - IV**Table: Details of the Capacity Building Programmes (CBP) for the civil servants of Maldives**

Sl. No.	Batch	Period	No. of Participants
1	22nd & 23rd CBP	08-19 May 2023	50
2	24th CBP	12-23 June 2023	40
3	25th CBP for Senior civil Servants	05-09 July 2023	26
4	1st CBP for Senior Officers of Anti-Corruption Commission	17- 22 July 2023	29
5	26th CBP for civil servants	24 July- 04 August 2024	38
6	27th CBP for civil servants	14 - 25 August 2023	40
7	CBP for Sr. Officers of Information Commission Office of Maldives	23 - 27 October 2023	26
8	28th CBP for civil servants	30 October - 10 November 2023	40
9	29th CBP for civil servants	11-16 December 2023	40
10	32nd CBP for civil servants	05- 09 February 2024	40

Annex - V**Table: Details of the Capacity Building Programmes (CBP) for the civil servants of Gambia**

Sl. No.	Batch	Period	No. of Participants
1	Training Programme on Public Policy & Governance	18-23 September 2023	33

Annex - VI**Table: Details of the Capacity Building Programmes (CBP) for the civil servants of Cambodia**

Sl. No.	Batch	Period	No. of Participants
1	1st CBP	11-22 December 2023	40
2	2nd CBP	26 December 2023- 06 January 2024	39
3	3rd CBP	08-19 January 2024	38
4	4th CBP	26 March - 06 April 2024	39

Annex - VII**Table: Details of the Capacity Building Programmes (CBP) for the civil servants of Sri Lanka**

Sl. No.	Batch	Period	No. of Participants
1	1st CBP	12-17 February 2024	14
2	2nd CBP	26 February- 08 March 2024	40

Annex - VIII**Table: Details of the Capacity Building Programmes (CBP) for the civil servants of Multi-Countries of African Region**

Sl. No.	Batch	Period	No. of Participants
1	Advanced leadership development programme on public policy and governance for Civil Servants	22 January - 02 February 2024	33

Annex - IX**Table: Details of the Capacity Building Programmes (CBP) in Field Administration for the civil servants of Jammu & Kashmir**

Sl. No.	Batch	Period	No. of Participants
1	6th CBP	09-20 October 2023	37
2	7th CBP	27 November - 08 December 2023	39
3	8th CBP	08-20 January 2024	37

Annex - X**Table: Details of the Capacity Building Programmes (CBP) in Field Administration for the civil servants of Arunachal Pradesh**

Sl. No.	Batch	Period	No. of Participants
1	3rd CBP	18-23 September 2023	32
2	4th CBP	20 November - 01 December 2023	30

Annex - XI**Table: Details of the NCGG - INSA Leadership Development Programme in Science & Technology (LEADS)**

Sl. No.	Batch	Period	No. of Participants
1	1st NCGG - INSA Leadership Development Programme in Science & Technology (LEADS)	12-18 July 2023	44

Annex - XII**Table: Details of the NCGG Internship Programme**

Sl. No.	Batch	Period	No. of Interns
1	1st batch of Internship Programme	07 June - 29 September 2023	15
2	2nd batch of Internship Programme	09 October 2023 - 17 January 2024	8

Annex - XIII

Table: Details of the National Good Governance Webinar Series Prime Minister's Award-Winning Initiatives

Sl. No.	Webinar	Sessions	Date
1	13th Webinar on 'Innovation - State'	Session 1: Building of Efficient Greenhouse to Grow Crops, Ladakh	27-04-2023
		Session 2: Data Driven Transformation of School Education System through Vidya Samiksha Kendra, Gujarat	
2	14th Webinar on 'Innovation - District'	Session 1: 'Sanvardhana' – Vocal for Local, Rampur, Uttar Pradesh	26-05-2023
		Session 2: New Age Learning Centre (NALC), Changlang, Arunachal Pradesh	
3	15th Webinar on 'Samagra Shiksha'	Session 1: Chitrakoot, Uttar Pradesh	30-06-2023
		Session 2: Mehsana, Gujarat	
4	16th Webinar on 'Innovation - District'	Session 1: Chandauli, Uttar Pradesh	28-07-2023
		Session 2: Solapur, Maharashtra	
5	17th Webinar on 'Aspirational Districts Programme'	Session 1: Baramulla, Jammu & Kashmir	31-08-2023
		Session 2: Gulma, Jharkhand	
6	18th Webinar on 'Swasth Bharat - Ayushman Bharat: Health and Wellness Centres'	Session 1: Anakapalli, Andhra Pradesh	27-10-2023
		Session 2: Latur, Maharashtra	
7	19th Webinar on 'Innovation at District Level'	Session 1: Navpravartan Startup, Chanpatia, West Champaran, Bihar	28-11-2023
		Session 2: Sampoorina, Bongaigaon, Assam	
8	20th Webinar on 'Promoting Sports - Khelo India Scheme'	Session 1: Churu, Rajasthan	31-01-2024
		Session 2: Bishnupur, Manipur	

Annex - XIV**Table: Details of the Topics of Reports of 1st & 2nd Batch of NCGG Internship Program**

Sl. No.	Internship Program Research Papers – First Batch
1	Capacity Building of Public Health Engineering Services- An Analysis Research
2	Service Delivery of Water Supply in Alwar
3	Impacts of Land Use Land Cover Changes on Water Resources of Noida & Nava Raipur
4	Pine Trees and Their Contribution to Climate Change in the Western Himalayas
5	Sustainable Development of Smart Cities: Technology Trends, Best Practices & Innovations
6	India & The Global Partnership on Artificial Intelligence-The Way Forward
7	Peer Education Programme Under Rashtriya Kishor Swasthya Karyakaram (RKSK)
8	Organic Waste Management and Energy Recovery in India with Special Focus on Gobardhan Scheme Under SBM 2.0
9	Cultivating Prosperity: Transforming the Agriculture Sector for Productivity & Profit
10	Assessing the Effectiveness of Geographical Indications in Chhattisgarh & Safeguarding Traditional Knowledge: A Hybrid Study
11	Countering the Plastic Governance Challenge in New Delhi
12	Decentralized Wastewater Treatment: A compilation of Best Practices for ULB Training
13	Analyzing the Need for a Climate Change Legislation in India

Sl. No.	Internship Programme Research Papers – Second Batch
1	Unlocking Happiness: Analyzing World Happiness Index Rankings and Proposing Strategies for India
2	Study of Energy Management System and IOT integration in Smart Grid
3	Assessing the effectiveness of renewable energy policies in India: A Comparative Analysis of State-Level Initiatives
4	Application of Green Credit Programme in everyday life
5	Artificial Intelligence in Governance
6	Empowering Tomorrow: Innovation and Entrepreneurship in Energy Evolution
7	Climate Change & Global Warming

Annex - XV**Table: International & Domestic Memorandum of Understanding signed with Institutes / States / Countries**

Sl. No.	Collaborating Institutions	Valid From	Valid Till	Period
1	National Institute of Rural Development & Panchayati Raj (NIRD&PR)	13 January 2022	12 January 2025	3 Years
2	Centre for Innovations in Public Systems (CIPS)	03 January 2022	02 January 2025	3 Years
3	IC Centre for Good Governance, New Delhi	11 March 2022	10 March 2027	5 Years
4	Department of Administrative Reforms, Government of Arunachal Pradesh	18 August 2022	17 August 2027	5 Years
5	Indian Institute of Public Administration, New Delhi and J&K Regional Branch, Jammu	31 January 2021	30 January 2026	5 Years
6	J&K Institute of Management, Public Administration & Rural Development (J&KIMPARD), Govt. of J&K	01 July 2021	30 June 2026	5 Years
7	IIM, Visakhapatnam	29 July 2021	28 July 2026	5 Years
8	IIM, Indore	09 August 2021	08 August 2024	3 Years
9	Indian Institute of Corporate Affairs, Ministry of Corporate Affairs, Govt. of India	06 March 2019	05 March 2024	5 Years
10	INSA	06 March 2024	05 March 2029	5 years
11	Ministry of Public Administration Government of the People's Republic of Bangladesh	08 February 2019	07 February 2025	6 Years
12	Maldives Civil Service Commission, Republic of Maldives	08 June 2019	07 June 2024	5 Years
13	Public Service Commission Office of the President, The Republic of The Gambia	08 July 2021	07 July 2024	3 Years



सत्यमेव जयते

Government of India

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